

Agenda

Meeting: Board

Date: Wednesday 20 October 2021

Time: 10:00am

Place: Committee Rooms 4 and 5 - City Hall, The Queen's Walk, London, SE1 2AA

Members

Sadiq Khan (Chair)

Heidi Alexander (Vice Chair)

Cllr Julian Bell

Kay Carberry CBE

Prof Greg Clark CBE

Bronwen Handyside

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Government Special Representatives

Andrew Gilligan

Becky Wood

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: ShamusKenny@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 12 October 2021

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Board
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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 28 July 2021

(Pages 1 - 18)

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 28 July 2021 and authorise the Chair to sign them.

4 Matters Arising, Actions List and Use of Delegated Authority

(Pages 19 - 26)

General Counsel

The Board is asked to note the updated actions list and use of delegated authority and to: approve the appointment of the statutory Chief Finance Officer; and delegate authority for the future appointment of the Director of Risk and Assurance.

5 Commissioner's Report (Pages 27 - 66)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 28 July 2021 and updates Members on significant projects and initiatives.

6 Elizabeth Line Operational Readiness and Crossrail Update
(Pages 67 - 70)

Commissioner and Chief Executive, Crossrail

The Board is asked to note the paper.

7 Finance Report - Quarter 2, 2021/22 (Pages 71 - 88)

Chief Finance Officer

The Board is asked to note the paper.

8 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 14 September 2021 (Pages 89 - 94)

Panel Chair, Kay Carberry CBE

The Board is asked to note the report.

9 Report of the meeting of the Audit and Assurance Committee held on 15 September 2021 (Pages 95 - 98)

Committee Chair, Anne McMeel

The Board is asked to note the report.

10 Report of the meeting of the Elizabeth Line Committee held on 30 September 2021 (Pages 99 - 102)

Committee Chair, Heidi Alexander

The Board is asked to note the report.

11 Report of the meeting of the Finance Committee held on 6 October 2021 (Pages 103 - 108)

Committee Vice Chair, Ben Story

The Board is asked to note the report.

12 Report of the meeting of the Customer Service and Operational Performance Panel held on 7 October 2021 (Pages 109 - 112)

Panel Chair, Mee Ling Ng OBE

The Board is asked to note the report.

13 Report of the meeting of the Programmes and Investment Committee held on 13 October 2021 (Pages 113 - 118)

Committee Chair, Prof. Greg Clark CBE

The Board is asked to note the report.

14 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

15 Date of Next Meeting

Wednesday 8 December 2021 at 10am