

## Agenda

**Meeting: Elizabeth Line Committee**

**Date: Thursday 25 November 2021**

**Time: 2.00pm**

**Place: Conference Rooms 1&2, Ground Floor, Palestra, 197 Blackfriars Road, London SE1 8NJ**

### Members

Heidi Alexander (Chair)

Anne McMeel (Vice-Chair)

Prof Greg Clark CBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Kathryn Cearns OBE (Department for Transport Observer)

Sarah Atkins

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://www.tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

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### Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Sue Riley, Secretariat Officer; [sueriley@tfl.gov.uk](mailto:sueriley@tfl.gov.uk)

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Wednesday 17 November 2021

**Agenda  
Elizabeth Line Committee  
Thursday 25 November 2021**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interest**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take any part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Committee held on 30 September 2021  
(Pages 1 - 6)**

General Counsel

**The Committee is asked to approve the minutes of the meeting of the Committee held on 30 September 2021 and authorise the Chair to sign them.**

**4 Matters Arising, Actions List and Use of Delegated Authority  
(Pages 7 - 10)**

General Counsel

**The Committee is asked to note the updated actions list and use of delegated authority.**

**5 Safety Update (Pages 11 - 14)**

Chief Executive Officer, Crossrail

**The Committee is asked to note the paper.**

**6 Project Status Update** (Pages 15 - 18)

Chief Executive Officer, Crossrail

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.**

**7 Elizabeth Line Readiness** (Pages 19 - 22)

Chief Operating Officer, Elizabeth line

**The Committee is asked to note the paper.**

**8 Finance and Risk Update** (Pages 23 - 26)

Chief Finance Officer, Crossrail and Divisional Finance Director, London Underground.

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.**

**9 Project Representative Report** (Pages 27 - 28)

Chief Executive Officer, Crossrail

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.**

**10 Elizabeth Line Programme Assurance Update** (Pages 29 - 46)

Director of Risk and Assurance

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda**

**11 Enterprise Risk Update - Opening of the Elizabeth Line (ER14)**  
(Pages 47 - 48)

Managing Director, London Underground

**The Committee is asked to note the paper and the supplemental information on Part 2 of the agenda.**

**12 Members' Suggestions for Future Discussion Items** (Pages 49 - 52)

General Counsel

**The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.**

**13 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**14 Date of Next Meeting**

Thursday, 26 January 2022 at 9.00am.

**15 Exclusion of Press and Public**

**The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

**Agenda Part 2**

**Papers containing supplemental confidential or exempt information not included in the related item on Part 1 of the agenda.**

**16 Project Status Update** (Pages 53 - 56)

**Exempt supplemental information relating to the item on Part 1.**

**17 Finance and Risk Update** (Pages 57 - 64)

**Exempt supplemental information relating to the item on Part 1.**

**18 Project Representative Report** (Pages 65 - 98)

**Exempt supplemental information relating to the item on Part 1.**

**19 Elizabeth Line Programme Assurance Update** (Pages 99 - 130)

**Exempt supplemental information relating to the item on Part 1.**

**20 Enterprise Risk Update - Opening of the Elizabeth line (ER14)**  
(Pages 131 - 136)

**Exempt supplemental information relating to the item on Part 1.**