

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 1 March 2023

Time: 10:00am

Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ

Members

Ben Story (Chair)

Dr Nelson Ogunshakin OBE (Vice-Chair)

Seb Dance

Dr Lynn Sloman MBE

Peter Strachan

Cllr Kieron Williams

Government Special Representative

Becky Wood,

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer; Email: [y_ZoeManzoor@tfl.gov.uk](mailto:ZoeManzoor@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 21 February 2023

**Agenda
Programmes and Investment Committee
Wednesday 1 March 2023**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Committee held on 14 December 2022
(Pages 1 - 8)**

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 14 December 2022 authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 9 - 12)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 13 - 16)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report - Quarter 3 2022/23 (Pages 17 - 92)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper.

7 Independent Investment Programme Advisory Group Quarterly Report (Pages 93 - 96)

General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report.

8 TfL Project Assurance Update (Pages 97 - 98)

General Counsel

The Committee is asked to note the paper.

9 London Underground Enhancements Programme (Pages 99 - 116)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and approve a reduction in Programme and Project Authority.

10 Air Quality and Environment Programme (Pages 117 - 128)

Director of Investment Delivery Planning

The Committee is asked to note the paper and approve additional Programme and Project Authority to support the delivery of the programme and additional Procurement Authority to extend the contracts to continue activities in support of Road User Charging.

11 Healthy Streets Programme (Pages 129 - 150)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper and approve additional unbudgeted Financial Authority and Programme and Project Authority to support delivery of the programme. The Programme and Project Authority request includes an element to enable the completion of the Old Street Roundabout project.

12 Technology and Data 2023/24 and 2024/25 (Pages 151 - 172)

Chief Customer and Strategy Officer and Director of Strategy and Chief Technology Officer

The Committee is asked to note the paper and approve increases in Programme and Project Authority for the programme and specific authorities for projects within that programme.

13 Expanding Pay As You Go on Rail in the South East (Pages 173 - 178)

Chief Customer and Strategy Officer and Director of Strategy and Chief Technology Officer

The Committee is asked to note the paper and approve unbudgeted Financial Authority for the receipt and expenditure of grant funding from the Department for Transport and approve Programme and Project Authority for the project.

14 Members' Suggestions for Future Discussion Items (Pages 179 - 182)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

15 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

16 Date of Next Meeting

Wednesday 17 May 2023 at 10:00am

17 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

- 18 Investment Programme Report - Quarter 3, 2022/23** (Pages 183 - 202)
Exempt supplementary information relating to the item on Part 1 of the agenda.
- 19 Independent Investment Programme Advisory Group Quarterly Report** (Pages 203 - 212)
Exempt supplementary information relating to the item on Part 1 of the agenda.
- 20 TfL Project Assurance Update** (Pages 213 - 218)
Exempt supplementary information relating to the item on Part 1 of the agenda.
- 21 Air Quality and Environment Programme** (Pages 219 - 228)
Exempt supplementary information relating to the item on Part 1 of the agenda.
- 22 Healthy Streets Programme** (Pages 229 - 234)
Exempt supplementary information relating to the item on Part 1 of the agenda.
- 23 Technology and Data 2023/24 and 2024/25** (Pages 235 - 236)
Exempt supplementary information relating to the item on Part 1 of the agenda.
- 24 Expanding Pay As You Go on Rail in the South East** (Pages 237 - 248)
Exempt supplementary information relating to the item on Part 1 of the agenda.