

**Meeting: Board**

**Date: Wednesday 8 June 2022**

**Time: 10:00am**

**Place: Chamber, City Hall, Kamal  
Churchie Way, London E16 1ZE**

**Members**

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Julian Bell

Kay Carberry CBE

Prof Greg Clark CBE

Anurag Gupta

Bronwen Handyside

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Peter Strachan

**Government Special Representatives**

Andrew Gilligan

Becky Wood

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on the [TfL YouTube channel](#) and on the [GLA website Mayoral Webcast page](#), except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on [www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf](http://www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf).

**Further Information**

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: [ShamusKenny@tfl.gov.uk](mailto:ShamusKenny@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Friday 27 May 2022

**Agenda  
Board  
Wednesday 8 June 2022**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Board held on 23 March 2022**

(Pages 1 - 16)

General Counsel

**The Board is asked to approve the minutes of the meeting of the Board held on 23 March 2022 and authorise the Chair to sign them.**

**4 Matters Arising, Actions List and Use of Delegated Authority**

(Pages 17 - 22)

General Counsel

**The Board is asked to note the updated actions list and the use of authority delegated by the Board.**

**5 Commissioner's Report (Pages 23 - 46)**

Commissioner

**The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the previous meeting and updates Members on significant projects and initiatives.**

**6 Elizabeth Line Operations and Further Opening Stages**

(Pages 47 - 48)

Commissioner

**The Board is asked to note the paper.**

**7 Finance Report** (Pages 49 - 66)

Chief Finance Officer

**The Board is asked to note the Finance Report.**

**8 Delivering the Mayor's Transport Strategy 2021/22 Annual Update**

(Pages 67 - 140)

Chief Customer and Strategy Officer

**The Board is asked to note the paper.**

**9 Collective Executive Decision Making** (Pages 141 - 144)

General Counsel

**The Board is asked to approve changes to Standing Orders arising from the revised management structure to enable Chief Officers to make certain decisions collectively.**

**10 Board Effectiveness Review 2022** (Pages 145 - 148)

General Counsel

**The Board is asked to approve the scope for the externally led Board Effectiveness Review 2022.**

**11 Report of the meetings of the Elizabeth Line Committee held on 24 March and 25 May 2022** (Pages 149 - 152)

Committee Chair, Heidi Alexander

**The Board is asked to note the report.**

**12 Report of the meeting of the Programmes and Investment Committee held on 18 May 2022** (Pages 153 - 156)

Committee Chair, Ben Story

**The Board is asked to note the report.**

**13 Report of the meeting of the Audit and Assurance Committee held on 6 June 2022** (Pages 157 - 160)

Committee Chair, Mark Phillips

**The Board is asked to note the report.**

**14 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**15 Date of Next Meeting**

**Wednesday 27 July 2022, at 10:00am**