

Meeting: Board

Date: Wednesday 27 July 2022

Time: 10:00am

**Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ**

Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Julian Bell

Kay Carberry CBE

Prof Greg Clark CBE

Anurag Gupta

Bronwen Handyside

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Peter Strachan

Government Special Representatives

Andrew Gilligan

Becky Wood

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: ShamusKenny@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 19 July 2022

**Agenda
Board
Wednesday 27 July 2022**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 8 June 2022

(Pages 1 - 16)

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 8 June 2022 and authorise the Chair to sign them.

4 Matters Arising, Actions List and Use of Delegated Authority

(Pages 17 - 24)

General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 25 - 50)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the previous meeting and updates Members on significant projects and initiatives.

6 Elizabeth Line Operations and Further Opening Stages

(Pages 51 - 52)

Commissioner and Chief Operations Officer

The Board is asked to note the paper.

7 TfL Annual Report and Statement of Accounts for the Year Ended 31 March 2022 (Pages 53 - 274)

Chief Customer and Strategy Officer and Chief Finance Officer

The Board is asked to approve the Annual Report for the year ended 31 March 2022 and its publication; to consider the Statement of Accounts for the year ended 31 March 2022 and to delegate its approval to the Audit and Assurance Committee; and to approve the provision of an ongoing parent company guarantee by Transport Trading Limited to a majority of TfL's subsidiary companies.

8 Safety, Health and Environment Annual Report 2021/22

(Pages 275 - 330)

Commissioner and Chief Safety, Health and Environment Officer

The Board is asked to note the Safety, Health and Environment Annual Report 2021/22.

9 Finance Report Quarter 1 Results and Forecast 2022/23 - To Follow

Chief Finance Officer

The Board is asked to note the Finance Report.

10 Slavery and Human Trafficking Statement (Pages 331 - 344)

Chief Capital Officer

The Board is asked to approve the draft Slavery and Human Trafficking Statement, as recommended by the Safety, Sustainability and Human Resources Panel.

11 Report of the meeting of the Finance Committee held on 22 June 2022 (Pages 345 - 350)

Committee Chair, Anne McMeel

The Board is asked to note the report.

12 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 29 June 2022 (Pages 351 - 354)

Panel Chair, Dr Lynn Sloman MBE

The Board is asked to note the report.

13 Report of the meeting of the Land and Property Committee held on 30 June 2022 (Pages 355 - 358)

Committee Chair, Professor Greg Clark CBE

The Board is asked to note the report.

14 Report of the meeting of the Remuneration Committee held on 6 July 2022 (Pages 359 - 362)

Committee Chair, Kay Carberry CBE

The Board is asked to note the report.

15 Report of the meeting of the Customer Service and Operational Performance Panel held on 13 July 2022 (Pages 363 - 366)

Panel Chair, Mee Ling Ng OBE

The Board is asked to note the report.

16 Report of the meeting of the Elizabeth Line Committee held on 14 July 2022 (Pages 367 - 370)

Committee Chair, Heidi Alexander

The Board is asked to note the report.

17 Report of the meeting of the Programmes and Investment Committee held on 20 July 2022 (Pages 371 - 374)

Committee Chair, Ben Story

The Board is asked to note the report.

18 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

19 Date of Next Meeting

Wednesday 12 October 2022 at 10:00am.