

# Agenda

**Meeting: Board**

**Date: Wednesday 1 February 2023**

**Time: 10:00am**

**Place: Teams Virtual Meeting**

## Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Kay Carberry CBE

Prof Greg Clark CBE

Anurag Gupta

Bronwen Handyside

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Peter Strachan

Cllr Kieron Williams

## Government Special Representatives

John Hall

Becky Wood

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting is being held online due to planned industrial action. It will be webcast live on the [TfL YouTube channel](#) and on the [GLA website Mayoral Webcast page](#), except for where exempt information is being discussed as noted on the agenda. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on [www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf](https://www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf)

## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: [ShamusKenny@tfl.gov.uk](mailto:ShamusKenny@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Tuesday 24 January 2023

**Agenda  
Board  
Wednesday 1 February 2023**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Board held on 7 December 2022  
(Pages 1 - 16)**

General Counsel

**The Board is asked to confirm the accuracy of the minutes of the meeting of the Board held on 7 December 2022 and for the Chair to sign them by exercising Chair's Action.**

**4 Matters Arising, Actions List and Use of Delegated Authority  
(Pages 17 - 26)**

General Counsel

**The Board is asked to note the updated actions list and the use of authority delegated by the Board.**

**5 Commissioner's Report (Pages 27 - 60)**

Interim Commissioner

**The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 7 December 2022 and updates Members on significant projects and initiatives.**

**6 Elizabeth Line Operations and Further Opening Stages**  
(Pages 61 - 64)

Interim Commissioner

**The Board is asked to note the paper.**

**7 Finance Report - Quarter 3, 2022/23** (Pages 65 - 80)

Chief Finance Officer

**The Board is asked to note the Finance Report.**

**8 TfL Viewpoint Survey Results 2022** (Pages 81 - 94)

Interim Chief People Officer

**The Board is asked to note the report on the staff survey results.**

**9 Report of the meeting of the Programmes and Investment Committee held on 14 December 2022** (Pages 95 - 98)

Committee Chair, Ben Story

**The Board is asked to note the report.**

**10 Report of the meeting of the Land and Property Committee held on 16 January 2023** (Pages 99 - 104)

Committee Chair, Professor Greg Clark CBE

**The Board is asked to note the report.**

**11 Report of the meeting of the Elizabeth Line Committee held on 24 January 2023** (Pages 105 - 106)

Committee Chair, Heidi Alexander

**The Board is asked to note the report.**

**12 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**13 Date of Next Meeting**

**Wednesday 29 March 2023 at 10.00am.**