

# Agenda

**Meeting: Programmes and Investment Committee**

**Date: Wednesday 17 May 2023**

**Time: 10:00am**

**Place: Conference Rooms 1 and 2,  
Ground Floor, Palestra, 197  
Blackfriars Road, London, SE1  
8NJ**

## Members

Ben Story (Chair)

Dr Nelson Ogunshakin OBE (Vice-Chair)

Seb Dance

**Government Special Representative**

Becky Wood

Dr Lynn Sloman MBE

Peter Strachan

Cllr Kieron Williams

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on [www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf](https://www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf).

## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer;  
Email: [y\\_ZoeManzoor@tfl.gov.uk](mailto:y_ZoeManzoor@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Tuesday 9 May 2023

**Agenda  
Programmes and Investment Committee  
Wednesday 17 May 2023**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Committee held on 1 March 2023  
(Pages 1 - 12)**

General Counsel

**The Committee is asked to approve the minutes of the meeting of the Committee held on 1 March 2023 and authorise the Chair to sign them.**

**4 Matters Arising and Actions List (Pages 13 - 18)**

General Counsel

**The Committee is asked to note the updated actions list.**

**5 Use of Delegated Authority (Pages 19 - 22)**

General Counsel

**The Committee is asked to note the paper.**

**6 Investment Programme Report - Quarter 4: 2022/23 Summary**  
(Pages 23 - 28)

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the update and the exempt supplementary information on Part 2 of the agenda.**

**7 Independent Investment Programme Advisory Group Quarterly Report** (Pages 29 - 32)

General Counsel

**The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.**

**8 TfL Project Assurance Update** (Pages 33 - 34)

General Counsel

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

**9 Surface Asset Renewals Programme** (Pages 35 - 56)

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the paper and approve increased Programme and Project Authority.**

**10 Programmes and Investment Committee Programme Structure**  
(Pages 57 - 64)

Director of Investment Delivery Planning

**The Committee is asked to note the paper and approve proposed changes to the Programmes within the remit of the Programmes and Investment Committee; and revised Programme and Project Authority for each Programme.**

**11 Lessons Learnt from Recently Completed Projects** (Pages 65 - 66)

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

**12 Members' Suggestions for Future Discussion Items** (Pages 67 - 72)

General Counsel

**The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.**

**13 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**14 Date of Next Meeting**

Wednesday 19 July 2023 at 10:00am

**15 Exclusion of the Press and Public**

**The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

**Agenda Part 2**

**16 Investment Programme Report - Quarter 4: 2022/23 Summary**  
(Pages 73 - 80)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**17 Independent Investment Programme Advisory Group Quarterly Report** (Pages 81 - 84)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**18 TfL Project Assurance Update** (Pages 85 - 90)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**19 Lessons Learnt from Recently Completed Projects** (Pages 91 - 116)

**Exempt supplementary information relating to the item on Part 1 of the agenda**