

Meeting: Board

Date: Tuesday 25 July 2023

Time: 10:00am

**Place: Conference Rooms 1 & 2 -
Palestra, 197 Blackfriars Road,
London, SE1 8NJ**

Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Kay Carberry CBE

Prof Greg Clark CBE

Anurag Gupta

Bronwen Handyside

Anne McMeel

Dr Mee Ling Ng OBE

Government Special Representative

John Hall

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Peter Strachan

Cllr Kieron Williams

Councillor Kieron Williams

Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://www.tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and will be webcast live on the [TfL YouTube channel](#) and on the [GLA website Mayoral Webcast page](#), except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: ShamusKenny@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Monday 17 July 2023

**Agenda
Board
Tuesday 25 July 2023**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 7 June 2023

(Pages 1 - 16)

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 7 June 2023 and authorise the Chair to sign them.

4 Matters Arising, Actions List and Use of Delegated Authority

(Pages 17 - 34)

General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 35 - 70)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 7 June 2023 and updates Members on significant projects and initiatives.

6 TfL Annual Report and Statement of Accounts for the Year Ended 31 March 2023 (Pages 71 - 322)

Chief Customer and Strategy Officer and Chief Finance Officer

The Board is asked to approve the Annual Report and delegate to the Audit and Assurance Committee approval of: the TfL Statement of Accounts for the year ended 31 March 2023; and the provision of an ongoing parent company guarantee by Transport Trading Limited to most of TfL's subsidiary companies.

7 Safety, Health and Environment Annual Report 2022/23
(Pages 323 - 376)

Chief Safety, Health and Environment Officer

The Board is asked to note the Safety, Health and Environment Annual Report 2022/23.

8 Finance Report Quarter 1, 2023/24 (Pages 377 - 392)

Chief Finance Officer

The Board is asked to note the Finance Report.

9 Slavery and Human Trafficking Statement (Pages 393 - 412)

Chief Finance Officer

The Board is asked to approve the draft Slavery and Human Trafficking Statement, as recommended by the Safety, Sustainability and Human Resources Panel.

10 Report of the meeting of the Remuneration Committee held on 12 June 2023 (Pages 413 - 416)

Committee Chair, Kay Carberry CBE

The Board is asked to note the report.

11 Report of the meeting of the Finance Committee held on 21 June 2023 (Pages 417 - 422)

Committee Chair, Anne McMeel

The Board is asked to note the report.

12 Report of the meeting of the Land and Property Committee held on 28 June 2023 (Pages 423 - 426)

Committee Chair, Professor Greg Clark CBE

The Board is asked to note the report.

13 Report of the meeting of the Customer Service and Operational Performance Panel held on 12 July 2023 (Pages 427 - 430)

Panel Chair, Mee Ling Ng OBE

The Board is asked to note the report.

14 Report of the meeting of the Programmes and Investment Committee held on 19 July 2023 (Pages 431 - 434)

Committee Chair, Ben Story

The Board is asked to note the report.

15 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

16 Date of Next Meeting

Wednesday 18 October 2023, at 10.00am.