

# Agenda

**Meeting: Programmes and Investment Committee**

**Date: Wednesday 19 July 2023**

**Time: 10:00am**

**Place: Conference Rooms 1 and 2,  
Ground Floor, Palestra, 197  
Blackfriars Road, London, SE1  
8NJ**

## Members

Ben Story (Chair)

Dr Nelson Ogunshakin OBE (Vice-Chair)

Seb Dance

Dr Lynn Sloman MBE

Peter Strachan

Cllr Kieron Williams

## Government Special Representative

TBC

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

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## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer; Email: [v\\_ZoeManzoor@tfl.gov.uk](mailto:v_ZoeManzoor@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Tuesday 11 July 2023

**Agenda  
Programmes and Investment Committee  
Wednesday 19 July 2023**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**3 Minutes of the Meeting of the Committee held on 17 May 2023  
(Pages 1 - 10)**

General Counsel

**The Committee is asked to approve the minutes of the meeting of the Committee held on 17 May 2023 and authorise the Chair to sign them.**

**4 Matters Arising and Actions List (Pages 11 - 14)**

General Counsel

**The Committee is asked to note the updated actions list.**

**5 Use of Delegated Authority (Pages 15 - 18)**

General Counsel

**The Committee is asked to note the paper.**

**6 Investment Programme Report - Quarter 4: Periods 10, 11, 12 and 13,  
2022/23 (Pages 19 - 96)**

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

**7 Independent Investment Programme Advisory Group Quarterly Report** (Pages 97 - 100)

General Counsel

**The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.**

**8 TfL Project Assurance Update** (Pages 101 - 102)

General Counsel

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

**9 Technology Programme 2023/24 and 2024/25** (Pages 103 - 138)

Director of Investment Delivery Planning and Director of Strategy and Chief Technology Officer

**The Committee is asked to note the paper and the exempt supplementary paper on Part 2 of the agenda and to approve additional Programme and Project Authority for the Technology Programme.**

**10 London Underground Four Lines Modernisation Programme**  
(Pages 139 - 148)

Chief Capital Officer

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve additional unbudgeted Financial Authority to fully align this with existing Programme and Project Authority and to approve additional Procurement Authority for the Automatic Train Control contract in the sum requested in the paper on Part 2 of the agenda.**

**11 Streets, Bus and Rail and Sponsored Services (RSS) Renewals**  
(Pages 149 - 178)

Director of Investment Delivery Planning

**The Committee is asked to note the paper and approve the additional Programmes and Project Authority for the Streets, Bus and Rail and Sponsored Service (RSS) Renewals Programme and to approve unbudgeted Financial Authority of £44.3m for DLR Station Controllers**

**12 Rail and Station Enhancements Programme** (Pages 179 - 196)

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the paper and approve an increase of Programme and Project Authority for the Rail and Station Enhancements Programme.**

**13 Safe and Healthy Streets Programme** (Pages 197 - 208)

Director of Investment Delivery Planning

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and to approve additional Programme and Project Authority for the Safe and Healthy Streets Programme to continue delivery of Bus Enhancement projects and to approve additional Procurement Authority for the sum set out in the supplementary information on Part 2 of the agenda in relation to the Old Street Roundabout project.**

**14 Capital Efficiencies Report 2022/23** (Pages 209 - 226)

Chief Capital Officer

**The Committee is asked to note report and the supplementary information on Part 2 of the agenda.**

**15 Enterprise Risk Update - Delivery of Key Projects and Programmes (ER8) (Pages 227 - 232)**

Chief Capital Officer

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

**16 Members' Suggestions for Future Discussion Items (Pages 233 - 236)**

General Counsel

**The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.**

**17 Any Other Business the Chair Considers Urgent**

The Chair will state the reason for urgency of any item taken.

**18 Date of Next Meeting**

Thursday 5 October 2023 at 10:00am

**19 Exclusion of the Press and Public**

**The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

**Agenda Part 2**

**20 Investment Programme Report - Quarter 4: Periods 10, 11, 12 and 13, 2022/23 (Pages 237 - 258)**

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**21 Independent Investment Programme Advisory Group Quarterly Report** (Pages 259 - 262)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**22 TfL Project Assurance Update** (Pages 263 - 268)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**23 Technology Programme 2023/24 and 2024/25** (Pages 269 - 284)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**24 London Underground Four Lines Modernisation Programme** (Pages 285 - 304)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**25 Safe and Healthy Streets Programme** (Pages 305 - 314)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**26 Capital Efficiencies Report, 2022/23** (Pages 315 - 332)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**27 Enterprise Risk Update - Delivery of Key Projects and Programmes (ER8)** (Pages 333 - 338)

**Exempt supplementary information relating to the item on Part 1 of the agenda**