

# Agenda

**Meeting: Programmes and Investment Committee**

**Date: Thursday 5 October 2023**

**Time: 10:00am**

**Place: Conference Rooms 1 and 2,  
Ground Floor, Palestra, 197  
Blackfriars Road, London, SE1  
8NJ**

## Members

Dr Nelson Ogunshakin OBE (Chair)  
Peter Strachan (Vice-Chair)  
Seb Dance

Mark Phillips  
Dr Lynn Sloman MBE  
Cllr Kieron Williams

## Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on [www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf](https://www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf).

## Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer;  
Email: [v\\_ZoeManzoor@tfl.gov.uk](mailto:v_ZoeManzoor@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Andrea Clarke, Interim General Counsel  
Wednesday 27 September 2023

**Agenda  
Programmes and Investment Committee  
Thursday 5 October 2023**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

Interim General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Committee held on 19 July 2023**

(Pages 1 - 12)

Interim General Counsel

**The Committee is asked to approve the minutes of the meeting of the Committee held on 19 July 2023 and authorise the Chair to sign them.**

**4 Matters Arising and Actions List (Pages 13 - 18)**

Interim General Counsel

**The Committee is asked to note the updated actions list.**

**5 Use of Delegated Authority (Pages 19 - 24)**

Interim General Counsel

**The Committee is asked to note the paper.**

**6 Investment Programme Report Quarter 1: Periods 1, 2, 3 and 4, 2023/24** (Pages 25 - 104)

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the report and the exempt supplementary information on Part 2 of the agenda.**

**7 Independent Investment Programme Advisory Group Quarterly Report** (Pages 105 - 110)

Interim General Counsel

**The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.**

**8 TfL Project Assurance Update** (Pages 111 - 112)

Interim General Counsel

**The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

**9 Safe and Healthy Streets Programme - Lambeth Bridge**  
(Pages 113 - 122)

Director of Investment Delivery Planning

**The Committee is asked to note the paper and the exempt supplementary paper on Part 2 of the agenda and to approve additional Programme and Project Authority to enable the construction of the Lambeth Bridge project.**

**10 Silvertown Tunnel** (Pages 123 - 134)

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the paper and the exempt supplementary paper on Part 2 of the agenda and to approve unbudgeted Financial Authority and Programme and Project Authority for associated bus infrastructure improvements.**

**11 Piccadilly Line Upgrade - Stage 1 Progress Update** (Pages 135 - 144)

Chief Capital Officer and Director of Investment Delivery Planning

**The Committee is asked to note the paper and the exempt supplementary paper on Part 2 of the agenda.**

**12 London Underground Renewals** (Pages 145 - 190)

Director of Investment Delivery Planning

**The Committee is asked to note the paper and to approve increased Programme and Project Authority for the London Underground Renewals Programme.**

**13 Members' Suggestions for Future Discussion Items** (Pages 191 - 194)

Interim General Counsel

**The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.**

**14 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**15 Date of Next Meeting**

Wednesday 6 December 2023 at 10:00am

**16 Exclusion of the Press and Public**

**The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.**

## **Agenda Part 2**

**17 Investment Programme Report Quarter 1: Periods 1, 2, 3 and 4, 2023/24** (Pages 195 - 216)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**18 Independent Investment Programme Advisory Group Quarterly Report** (Pages 217 - 222)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**19 TfL Project Assurance Update** (Pages 223 - 230)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**20 Safe and Healthy Streets Programme - Lambeth Bridge** (Pages 231 - 234)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**21 Silvertown Tunnel** (Pages 235 - 250)

**Exempt supplementary information relating to the item on Part 1 of the agenda**

**22 Piccadilly Line Upgrade - Stage 1 Progress Update** (Pages 251 - 268)

**Exempt supplementary information relating to the item on Part 1 of the agenda**