

**Date: 30 September 2021**

**Item: Project Representative Report**

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## **This paper will be considered in public**

### **1 Summary**

- 1.1 This paper provides an update on the periodic reports from the Project Representative (P-Rep) on Crossrail for Periods 3, 4 and 5. The P-Rep report for Period 5 has been received but there has not been enough time since its receipt and the publication of this paper for the report to be considered and a management response agreed. As provided for under section 100B(4)(b) of the Local Government Act 1972, the Chair has agreed to the late submission of the Period 5 report and management response to enable Members to consider the most up to date information. The exempt appendix will be sent to Members ahead of the meeting and a public redacted copy will also be published.
- 1.2 A paper is included on the Part 2 agenda which contains supplementary information that is exempt from publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the business affairs of TfL. Any discussion of that exempt information must take place after the press and public have been excluded from this meeting.

### **2 Recommendation**

- 2.1 The Committee is asked to note the report and the supplementary paper on Part 2 of the agenda.**

### **3 Project Representative**

- 3.1 The P-Rep is in place to provide the Sponsors, TfL and the Department for Transport, with oversight of project delivery, advise and raise points of challenge to the Sponsors and scrutinise progress.
- 3.2 In line with the commitments made by the Mayor for greater transparency of the Crossrail project, the most recent P-Rep reports are included as part of the regular update to the Committee and are available on our website<sup>1</sup>.
- 3.3 As with all the P-Rep reports, it has been necessary to make some redactions to the reports prior to publication to protect commercially sensitive material. We have sought to keep such redactions to a minimum. Unredacted versions of the P-Rep reports have been included in the paper on Part 2 of the agenda.

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<sup>1</sup> <https://tfl.gov.uk/corporate/publications-and-reports/crossrail-project-updates>

3.4 In the Period 5 report (24 July 2021 to 20 August 2021), the P-Rep highlighted the following issues for particular Sponsor attention:

- (a) past general concerns remain with: schedule, cost and risk; integrated systems testing; assurance delivery; reliability growth; and stations completion;
- (b) the allocation of scope and budgets for completion, before and after the start of Passenger Service, and their respective delivery mechanisms, have yet to be confirmed;
- (c) the Cost-to-Go Workshops have confirmed that delivery within the £825m funding package is extremely challenging, and CRL is focussed on measured judgements to contain costs;
- (d) given the extent of responsibility and scope transfer required over a limited period, it is essential that CRL and RfLI work closely to ensure effective transition for Programme completion; and
- (e) achievement of key deterministic dates relies upon delivery of multiple and complex integration tests and assurance evidence during the October 2021 Blockade; expectations must be managed.

3.5 The P-Rep observations are shared with Crossrail and are discussed in detail by Crossrail, P-Rep and the Commissioner at the regular meetings of the Elizabeth Line Delivery Group. Crossrail also produces a written response to the P-Rep report that is included with the P-Rep reports on our website (with an unredacted version being included in the paper on Part 2 of the agenda).

**List of Appendices:**

Exempt supplemental information is contained in a paper on Part 2 of the agenda

**List of Background Papers:**

None

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