

Appendix 1

Programmes and Investment Committee Forward Plan 2021/22

Membership: Prof Greg Clark CBE (Chair), Dr Nelson Ogunshakin OBE (Vice Chair), Heidi Alexander, Mark Phillips, Dr Nina Skorupska CBE, Dr Lynn Sloman MBE and Ben Story

Abbreviations: Managing Director (MD), Customer, Communication and Technology (CCT), London Underground (LU), Surface Transport (ST), CFO (Chief Finance Officer), Investment Delivery Planning (IDP) and Director (D)

Standing Items		
Use of Delegated Authority	General Counsel	Standing item
Quarterly Programmes and Investment Report	MD LU and TfL Engineering, MD ST and D Major Projects	To note high-level progress update against the 20 grouped Investment Programme and Major Project items and any specific approvals required in relation to programmes not on the deep-dive list for that meeting.
IIPAG Quarterly Report (appendix on Second line Assurance Activities)	Project Assurance	Standing item
TfL Project Assurance	Project Assurance	Standing item

15 December 2021		
East London Line HIF programme	MD ST	Update and approval
Barking Riverside	D Major Projects	Update and approval
London Underground Fleet	MD LU	Update and approval
LU Railway System Enhancements Programme	MD LU	Update and approval

2 March 2022		
Enterprise Risk Update – Delivery of key project and programmes (ER8)	D Major Projects	Annual update
DLR HIF	MD ST	Update and approval
Air Quality Environment/Road User Charging	D Major Projects	Update and approval

Regular items:

- Use of delegated authority by Chair, Commissioner and CFO.
- Quarterly Monitoring Report – to include:
 - high-level progress update against the 20 grouped Investment Programme and Major Project items;
 - specific approvals required in relation to programmes not on the deep-dive list for that meeting;
 - identification of programmes about to issue tenders so Members can input;
- Second Line Assurance Activities
- IIPAG Quarterly Report
- 4/5 deep dive papers each meeting from the rolling programme of Investment Programme / Major Project items. Papers to seek annual approval for the programme.

Items to be scheduled:

- London Overground future planning
- Rotherhithe Tunnel
- Fiveways Corner in Croydon
- Innovative Technology in Signalling
- Lessons Learnt from Complex Projects with Commercial Issues (D Major Projects)

Future items for Committee or Board:

- How TfL Investment Programme is affected by:
 - Potential rail devolution
 - Heathrow expansion
 - Oxford Street pedestrianisation
 - Football stadiums/events