

Board



Date: 8 December 2021

Item: Report of the Meeting of the Elizabeth Line Committee held on 25 November 2021

This paper will be considered in public

1 Summary

- 1.1 This paper provides a summary of the items considered by the Elizabeth Line Committee at its meeting on 25 November 2021.

2 Recommendation

- 2.1 **The Board is asked to note the report.**

3 Committee Agenda and Summary

- 3.1 The papers for the meeting of the Committee held on 25 November 2021 were published on 17 November 2021 and are available on the [TfL website](#) with a link to the video recording of the meeting on [TfL's YouTube channel](#).

- 3.2 The main matters considered by the Committee were:

- (a) Matters Arising, Actions List and Use of Delegated Authority;
- (b) Safety Update;
- (c) Project Status Update;
- (d) Elizabeth Line Readiness Update;
- (e) Finance and Risk Update;
- (f) Project Representative Report;
- (g) Elizabeth Line Programme Assurance Update; and
- (h) Enterprise Risk Update – Opening of the Elizabeth Line (ER14).

- 3.3 A summary of the items considered and decisions taken is provided below. The more detailed minutes of the meeting will be published ahead of the meeting of the Committee on 26 January 2022.

4 Issues Discussed

Matters Arising, Actions List and Use of Delegated Authority

- 4.1 There was one use of Chair's Action since the meeting on 30 September 2021, which was the proposed novation of contracts, as part of a corporate restructuring within the Siemens group. Approval was sought for the Signalling Contract and the Communications Contract to be novated to Siemens Mobility, and following consultation with the Committee, this was approved by the Chair, to ensure that any delay did not adversely impact on the programme and handover dates.

Safety Update

- 4.2 The Committee noted the update on safety on the Crossrail project. Health and safety remained the top priority and overall performance was kept under constant scrutiny. There were no significant operational safety incidents during Periods 6 and 7, 2021/22 covered by the report and the safety performance for the calendar year had been the most positive historically across the project.
- 4.3 In November 2021, the Safety and Health Executive Leadership Team would be standing down and revised arrangements agreed, including the Elizabeth Line Safety Board. A more detailed note on the new arrangements would be provided to Members.

Project Status Update

- 4.4 The Committee noted the update on the status of the Crossrail project, including the successful completion of Trial Running and entry to the next phase of Trial Operations.
- 4.5 It was agreed that performance data, including Trial Operations, would be included in the weekly Crossrail dashboard circulated to Members.

Elizabeth Line Readiness Update

- 4.6 The Committee noted the updates on the performance of the TfL Rail operational service and the status of the transition and readiness of the Infrastructure Managers for the operations and maintenance of the railway after handover from Crossrail.

Finance and Risk Update

- 4.7 The Committee noted the update on Crossrail's financial performance up to Period 7, 2021/22 and on risk management progress. The current P50 Anticipated Final Crossrail Direct Cost remained unchanged from the Delivery Control Schedule 1.2.

Project Representative (P-Rep) Report

- 4.8 The Committee noted the latest periodic reports from the P-Rep on the Crossrail project and the management responses to these reports, for Periods 6 and 7, 2021/22. Copies are available on the TfL website, with commercially sensitive material redacted.
- 4.9 Trial Operations reliability, software upgrades and tunnel ventilation and communications remained challenging.

Elizabeth Line Programme Assurance Update

- 4.10 The Committee noted progress with programme assurance activity across the Elizabeth line three Lines of Defence Integrated Assurance Framework and approved the assurance activities as set out in the report.
- 4.11 All actions arising from the audit reports issued during Quarter 2 had been addressed. The Committee welcomed the Independent Investment Programme Advisory Group assurance report.

Enterprise Risk Update – Opening of the Elizabeth Line (ER14)

- 4.12 The Committee noted the key risks to the timely opening of the Elizabeth line, as part of TfL's Risk Management process.

List of appendices to this report:

None

List of Background Papers:

Papers submitted to the Elizabeth Line Committee on 25 November 2021

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