

Date: 2 March 2022

Item: TfL Project Assurance Update

This paper will be considered in public

1 Summary

- 1.1 This paper provides an update on the project assurance work undertaken between 9 November 2021 and 21 January 2022. Three programme reviews were undertaken during this time, with the Independent Investment Programme Advisory Group (IIPAG) involved in each of them. In the same timeframe five project assurance reviews were undertaken, with IIPAG involved in three of these.
- 1.2 These reviews gave rise to a total of 39 recommendations, of which two were considered to be critical issues. Critical issues are those that the TfL Project Assurance team or IIPAG believe should be addressed before projects proceed to the next stage.
- 1.3 A paper is included on Part 2 of the agenda which contains exempt supplemental information that is exempt from publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the business affairs of TfL. Any discussion of that exempt information must take place after the press and public have been excluded from this meeting.

2 Recommendation

- 2.1 **The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

3 Background

- 3.1 The TfL Project Assurance update provides the Committee with a summary of the second line assurance, provided by TfL's Project Assurance team, and third line assurance, provided by IIPAG.

4 Summary of Project Assurance Activity

- 4.1 From the reviews undertaken, a total of 25 recommendations were made by TfL Project Assurance. These consisted of 24 general recommendations and one critical issue, with all these having been agreed with the respective project teams.
- 4.2 IIPAG made 14 recommendations, with all agreed with the respective project teams. These consisted of 13 general recommendations and one critical issue.
- 4.3 Appendix 1 shows the two critical issue that were raised.
- 4.4 The following graphs show the number of open recommendations, the number that are overdue, and the number closed in the last three quarters. The overdue recommendations include one overdue critical issue, this was raised by TfL Project

Assurance and relates to the Central line Signalling and Control Life Extension Project and the need to ensure that the business case demonstrates value for money for all elements of the scope. There are no overdue IIPAG critical issues.

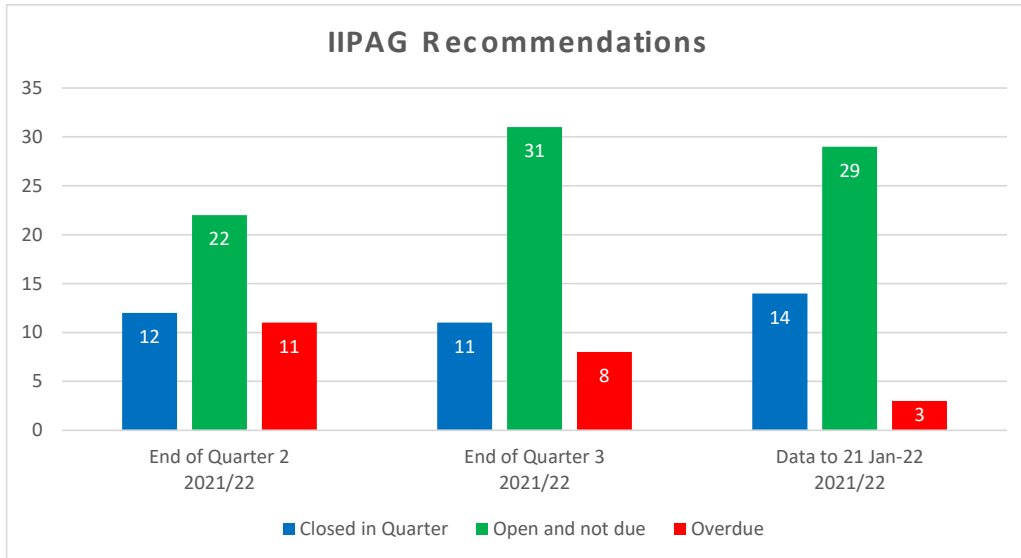


Figure 1: IIPAG Recommendations

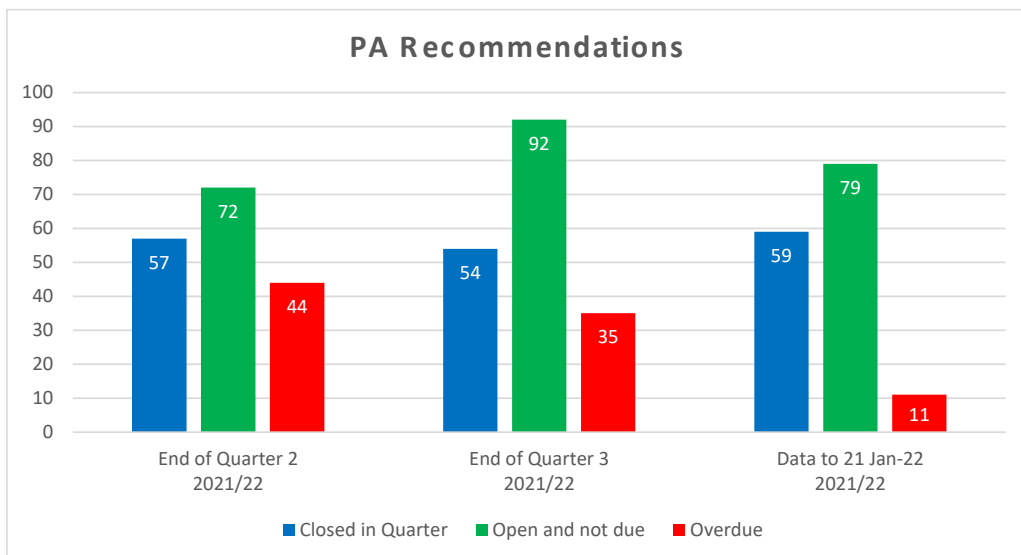


Figure 2: Project Assurance Recommendations

4.5 The following graph shows the length of time that the overdue recommendations have been overdue by. The information shows whether the recommendation is an IIPAG or TfL Project Assurance recommendation and the business area that the recommendation relates to (T&D being Technology and Data, LU being London Underground, ST being Surface Transport and MPD being Major Projects.)

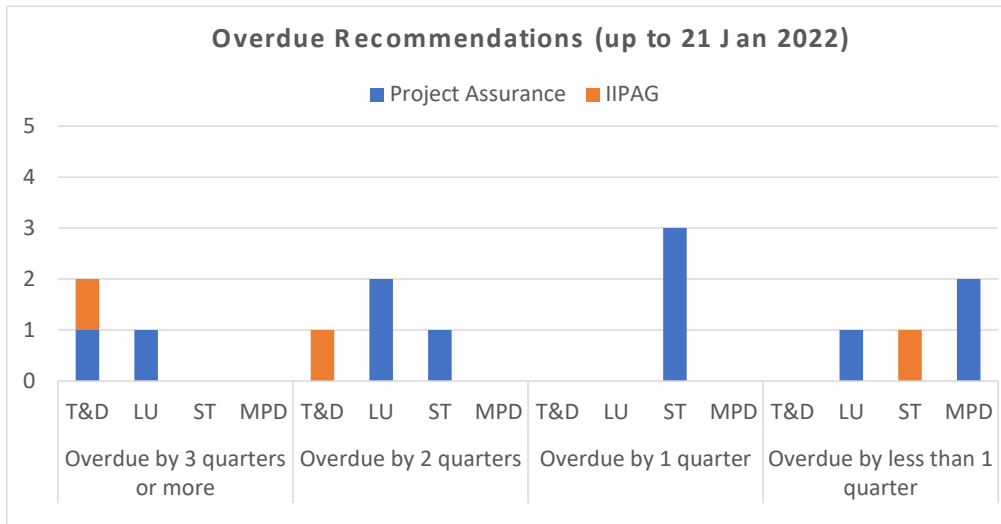


Figure 3: Breakdown of Overdue Recommendations

List of appendices to this paper:

Appendix 1: New Critical Recommendations

Exempt supplementary information is included in a paper on Part 2 of the agenda.

List of background papers:

None

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