

Date: 18 May 2022

Item: TfL Project Assurance Update

This paper will be considered in public

1 Summary

- 1.1 This paper provides an update on the project assurance work undertaken between 21 January and 31 March 2022. Two programme reviews were undertaken during this time, with the Independent Investment Programme Advisory Group (IIPAG) involved in both. In the same timeframe five project assurance reviews were undertaken, with IIPAG involved in three.
- 1.2 These reviews gave rise to a total of 25 recommendations being made, of which none were considered to be critical issues. Critical issues are those that the TfL Project Assurance team or IIPAG believe should be addressed before projects proceed to the next stage.
- 1.3 A paper is included on Part 2 of the agenda which contains exempt supplemental information that is exempt from publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the business affairs of TfL. Any discussion of that exempt information must take place after the press and public have been excluded from this meeting.

2 Recommendation

- 2.1 **The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.**

3 Background

- 3.1 The TfL Project Assurance update provides the Committee with a summary of the second line assurance, provided by TfL's Project Assurance team, and third line assurance, provided by IIPAG.

4 Summary of Project Assurance Activity

- 4.1 From the reviews undertaken, a total of 21 recommendations were made by TfL Project Assurance. These consisted of 21 general recommendations and no critical issues, with all these having been agreed with the respective project teams.
- 4.2 IIPAG made four recommendations, with all agreed with the respective project teams. These consisted of four general recommendations and no critical issues.
- 4.3 The following graphs show the number of open recommendations, the number that are overdue, and the number closed in the last three quarters. The overdue recommendations include two overdue critical issues. One critical issue relates to Permanent Current Rail Indicator Device where the business case needs to set out the specific benefit effect of the different options more clearly. The second overdue

critical issue relates to the Central line Signalling and Control Life Extension project and the need to ensure that the business case demonstrates value for money for all elements of the scope. There are no overdue IIPAG critical issues.

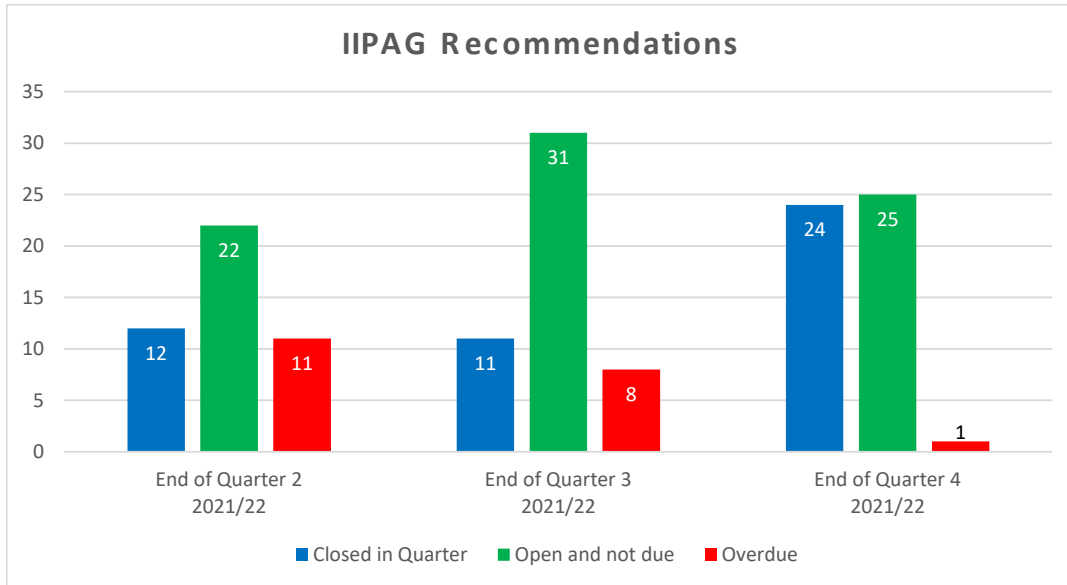


Figure 1: IIPAG Recommendations

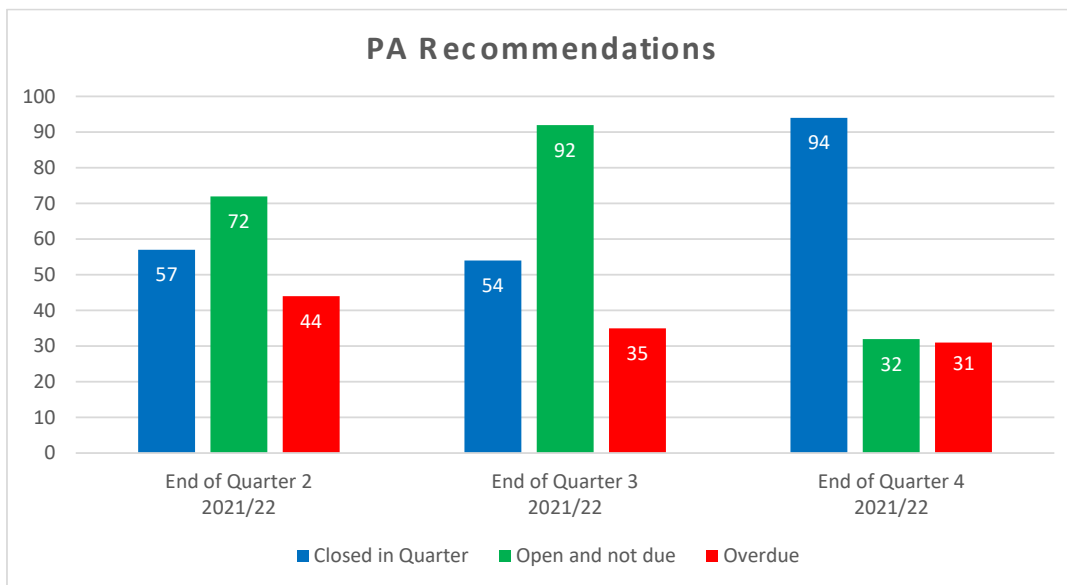


Figure 2: Project Assurance Recommendations

4.4 The following graph shows the length of time by which recommendations are overdue. The information shows whether the recommendation is an IIPAG or TfL Project Assurance recommendation and the business area that the recommendation relates to (T&D being Technology and Data, LU being London Underground, ST being Surface Transport and MPD being Major Projects). The delivery areas under the new Chief Officer structure will be reflected in our reporting from Quarter 1 of 2022/23.

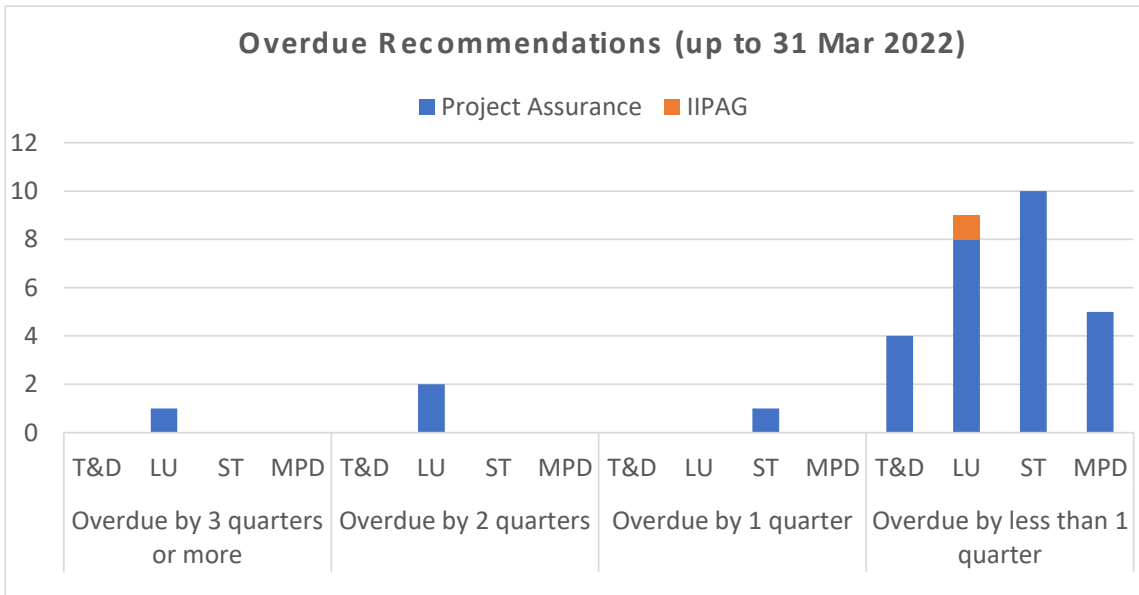


Figure 3: Breakdown of Overdue Recommendations

List of appendices to this paper:

Exempt supplementary information is included in a paper on Part 2 of the agenda.

List of background papers:

None

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