

Board



Date: 8 June 2022

Item: Report of the Meetings of the Elizabeth Line Committee held on 24 March and 25 May 2022

This paper will be considered in public

1 Summary

- 1.1 This paper provides a summary of the items considered by the Elizabeth Line Committee at its meetings on 24 March and 25 May 2022.

2 Recommendation

- 2.1 **The Board is asked to note the report.**

3 Committee Agenda and Summary

- 3.1 The papers for the meeting of the Committee held on 24 March 2022 were published on 16 March 2022 and the papers for the meeting of the Committee held on 25 May 2022 were published on 17 May 2022. These papers are available on the [TfL website](#) with a link to the video recording of the meetings on [TfL's YouTube channel](#).
- 3.2 The main matters considered by the Committee at both meetings were:
- (a) Safety Update;
 - (b) Elizabeth Line Readiness Update;
 - (c) Project Status Update;
 - (d) Finance and Risk Update;
 - (e) Elizabeth Line Programme Assurance Update; and
 - (f) Project Representative Report.
- 3.3 A summary of the items considered is provided below. The minutes of the meeting on 24 March were approved at the meeting on 25 May 2022. The more detailed minutes of the meeting held on 25 May will be published ahead of the meeting of the Committee on 14 July 2022.

4 Issues Discussed

- 4.1 The meeting of the Committee on 25 May 2022, was the day after the successful launch of the Elizabeth line into operational service. The Committee commended the Crossrail and TfL management teams for the work that they had done to deliver the project. It acknowledged that significant benefits had been realised following the transfer of governance into TfL in 2020 and the enhanced assurance processes.
- 4.2 Several members of the Crossrail management team would be leaving shortly, including Mark Wild CEO and Hannah Quince, Chief of Staff. Stephen Hill, the Project Representative, was also attending his last meeting. The Committee thanked them all for their contribution to the successful delivery of the project.

Safety Update

- 4.3 The Committee noted the update on safety on the Crossrail project for Periods 10 and 11 (24 March 2022) and 12 and 13 (25 May 2022), 2021/22.
- 4.4 There were no significant incidents in Periods 10 and 11, 2021/22. During Periods 12 and 13, 2021/22 there was one significant incident, classified as a high potential near miss, caused by Storm Eunice, but there was no harm to people as a result.

Elizabeth Line Readiness Update

- 4.5 In March 2022, the Committee noted the updates on the performance of the TfL Rail operational service and the status of the readiness of the Infrastructure Managers for the operations and maintenance of the railway after handover from Crossrail.
- 4.6 On 25 May 2022, the Committee noted that the Elizabeth line had opened on 24 May 2022, with a full service across the entire route expected by May 2023.
- 4.7 An update on asset monitoring and Stage 5b (peak frequency of 24 trains per hour) was also provided.
- 4.8 Future meetings would consider papers on the progress toward the final stages of an integrated end-to-end railway. It would also receive a comprehensive operational performance report. A representative from Network Rail would also be invited to attend future meetings.

Project Status Update

- 4.9 The Committee noted the update on the status of the Crossrail project.
- 4.10 On 25 May 2022, the report included more detailed performance data, as requested by the Committee. It noted the changes to staffing following the launch of the line and the project moving to its final stages.

- 4.11 A Crossrail learning legacy established in 2012 had been maintained so that lessons could be applied to other major projects and was already being used by HS2. Technical work was about to be published. There were also 10 strategic papers to be completed over the summer, which would be peer reviewed and then published in a symposium of Crossrail in October 2022. Information would be shared with the Committee.

Finance and Risk Update

- 4.6 The Committee noted the update on Crossrail's financial performance for Periods 10 and 11 (24 March 2022) and 12 and 13 (25 May 2022), 2021/22.

Elizabeth Line Programme Assurance Update

- 4.7 The Committee noted progress with Programme Assurance activity across the Crossrail three Lines of Defence Integrated Assurance Framework.
- 4.8 The assessment of the Third Line of Defence was that the overall assurance framework continued to operate effectively.

Project Representative (P-Rep) Report

- 4.9 The Committee noted the latest periodic reports from the P-Rep on the Crossrail project and the management responses to these reports, for Periods 10 and 11 (24 March 2022) and 12 and 13 (25 May 2022), 2021/22. Copies are also available on the TfL website, with commercially sensitive material redacted.

List of appendices to this report:

None

List of Background Papers:

Papers submitted to the Elizabeth Line Committee on 24 March and 25 May 2022.

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