

**Date:** 20 July 2022

**Item:** Independent Investment Programme Advisory Group  
Quarterly Report

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## **This paper will be considered in public**

### **1 Summary**

- 1.1. This paper presents the Independent Investment Programme Advisory Group (IIPAG) quarterly report for July 2022. It describes the work undertaken since the last report presented to the Committee in May 2022.
- 1.2. A paper is included on Part 2 of the agenda which contains exempt supplemental information that is exempt from publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the business affairs of TfL. Any discussion of that exempt information must take place after the press and public have been excluded from this meeting.

### **2 Recommendation**

- 2.1 **The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report, the management response set out below and the exempt supplementary information on Part 2 of the agenda.**

### **3 IIPAG Quarterly Report**

- 3.1 Under its Terms of Reference, IIPAG is required to produce quarterly reports of its advice on strategic and systemic issues, logs of progress on actions and recommendations and the effectiveness of the first and second lines of project and programme assurance. IIPAG's quarterly report for July 2022 is included as Appendix 1 to this paper.

### **4 Management Response to IIPAG Quarterly Report**

#### **Key Performance Indicators for Renewals Projects**

- 4.1 It is recognised that there are opportunities for improved project, programme and portfolio reporting across renewals programmes to provide consistency with enhancement projects, but also recognising the differences required to provide an accurate picture of the time, cost and quality performance of renewals projects.
- 4.2 We agree with IIPAG's recommendation to consider key performance indicators. Relevant metrics to be tracked are currently under review to ensure a common approach is taken. This is an area the TfL Programme Management Office is currently reviewing across all reporting to enable the right information to be in the right place to enable the right decisions to be made.

## **Asset Information in TfL – Part 2: Asset Data and Asset Management**

- 4.3 We welcome IIPAG's report on Asset Information in TfL. Work is underway to address a number of known data gaps and a prioritised list of data needs has been developed. The priority list will be refined to feed into funding prioritisation to be undertaken in October 2022. It is recognised that it will take several years to fully close all data gaps, however this prioritised approach will, subject to funding, enable critical data gaps to be closed more rapidly.
- 4.4 A strategy and plan are in place to develop, and continually refine, modelling capability for all asset types. The first suite of validated models for all assets are due in September 2022.
- 4.5 We have a target to have asset management competences defined and asset management training active by the end of the 2022/23 financial year. In addition, there will be competence activities specific to asset data and asset information, including defining a common approach to data roles and responsibilities for TfL asset data, which will align to recognised good industry practice. We are also developing a programme that includes a people development workstream with the aim of developing the digital skills and capabilities of TfL staff.

### **List of appendices to this report:**

Appendix 1: Independent Investment Programme Advisory Group –  
Quarterly Report July 2022

Exempt supplementary information is included in a paper on Part 2 of the agenda.

### **List of Background Papers:**

None

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