

**Board**



**Date:** 27 July 2022

**Item:** Report of the Meeting of the Programmes and Investment Committee to be held on 20 July 2022

---

**This paper will be considered in public**

## **1 Summary**

- 1.1 This paper provides a summary of the items to be considered by the Programmes and Investment Committee at its meeting on 20 July 2022 (after the date that the papers for this meeting of the Board are published).

## **2 Recommendation**

- 2.1 **The Board is asked to note the report.**

## **3 Committee Agenda and Summary**

- 3.1 The papers for the meeting of the Committee to be held on 20 July 2022 were published on 12 July 2022 and are available on the [TfL website](#) with a link to the video recording of the meeting on [TfL's YouTube channel](#).

- 3.2 The main matters to be considered by the Committee are:

- (a) Use of Delegated Authority;
- (b) Investment Programme Report - Periods 11-13, 2021/22;
- (c) Independent Investment Programme Advisory Group Quarterly Report;
- (d) TfL Project Assurance Update;
- (e) Review of Progress on Value for Money;
- (f) London Underground Four Lines Modernisation Programme;
- (g) Northern Line Extension;
- (h) London Underground Infrastructure Renewals Programme;
- (i) East London Line Housing Infrastructure Fund Programme;
- (j) Public Transport Programme;
- (k) Surface Technology Programme 2022/23; and

(l) Road User Charging.

- 3.3 A summary of the items to be considered and the decisions required is provided below. The more detailed minutes of the meeting will be published ahead of the meeting of the Committee on 19 October 2022.

## **4 Issues to be Discussed**

### **Use of Delegated Authority**

- 4.1 The Committee is asked to note the paper on the use of delegated authority. Since the meeting on 18 May 2022 there has been one use of Chair's Action approving additional Procurement Authority for the London Underground (LU) Four Lines Modernisation (4LM) Programme – Automatic Train Control contract.
- 4.2 There have been no Mayoral Directions to TfL within the Committee's remit.

### **Investment Programme Report - Periods 11-13, 2021/22**

- 4.3 The Committee is asked to note the progress and performance in Quarter 4 of 2021/22 of the TfL programme of investments.

### **Independent Investment Programme Advisory Group Quarterly Report**

- 4.4 The Committee is asked to note the update on the Independent Investment Programme Advisory Group (IIPAG) work undertaken since the last report and the Management Response in relation to the Key Performance Indicators for Renewals Projects and Asset Information in TfL.

### **TfL Project Assurance Update**

- 4.5 The Committee is asked to note the update on the project assurance work undertaken during Quarter 1 of 2022/23 and the key findings from the reviews.
- 4.6 Four programme reviews were undertaken, with the IIPAG involved in three, and 12 project assurance reviews were undertaken, with the IIPAG involved in four. These reviews gave rise to a total of 63 recommendations, two of which are classed as critical issues that must be addressed before the related projects proceed to their next stage.

### **Review of Progress on Value for Money**

- 4.7 The Committee is asked to note an update on progress to date in developing a comprehensive Value for Money programme, designed to complement the extensive cost-saving efforts of the business to achieve financial sustainability by 2023/24. The update is focused on improvements in 'effectiveness' – one of the main areas of focus recommended by the IIPAG in September 2021.

## **London Underground Four Lines Modernisation Programme**

- 4.8 The Committee is asked to note an update on the progress on the delivery of the LU 4LM Programme and to approve additional unbudgeted Programme and Project Authority, following an extensive review of cost and time after a delay in signalling due to a combination of factors.

## **Northern Line Extension**

- 4.9 Following a successful launch of the Northern Line Extension on 20 September 2021, the Committee is asked to note an update on the final stages of delivery and closeout of the programme, as well as some highlights of the early benefits realised to date.

## **London Underground Infrastructure Renewals Programme**

- 4.10 The Committee is asked to note an update on the progress of the LU Infrastructure Renewals Programme and to agree that the LU Renewals and Lifts and Escalators Programmes be consolidated into a LU Infrastructure Renewals Programme, and that the LU Fleet, Track and Signals Programmes be consolidated into a LU Train Systems Programme.

## **East London Line Housing Infrastructure Fund Programme**

- 4.11 In June 2020 approval was given for TfL to enter into the Housing Infrastructure Funding agreement with the Greater London Authority and the Department for Levelling Up, Housing and Communities and to progress the initial design stages of the Programme. The works comprise infrastructure upgrades to the London Overground and London Bus networks.
- 4.12 The Committee is asked to note an overview of the progress made to date, the delivery strategy for the next phase, the proposed phased approach for the Programme to ensure the 'Phase 1' scope remains affordable, an update to the business case for the Programme based on the phased approach and the financial implications and key risks for TfL from committing to the detailed design and implementation of Phase 1.
- 4.13 The Committee is then asked to approve additional unbudgeted Financial Authority and Programme and Project Authority in relation to Phase 1 of the Programme.

## **Public Transport Programme**

- 4.14 The Committee is asked to approve additional Programme and Project Authority for the continuation of the Public Transport Programme until the end of 2024/25. The Programme will maintain the safety, operability and reliability of the surface public transport network though the delivery of a prioritised programme of planned and reactive renewals.
- 4.15 The paper summarises the financial allocations by mode across the Programme for 2022/23 and 2023/24, demonstrating how the spend aligns with the asset strategy for each Public Transport mode.

## **Surface Technology Programme 2022/23**

- 4.16 The Committee is asked to note the progress of the Surface Technology Programme, which consists of renewals projects required to ensure operations within Surface Transport retain the technology capabilities to operate safely and efficiently. Projects cover three key focus areas: Roads Technology, Compliance, Enforcement and Safety Technology, and Public Transport Technology.
- 4.17 The Committee is then asked to approve additional Programme and Project Authority for the Programme, and to approve the transfer of the Innovation Fund out of the Programme into operating expenditure, which has no impact on the Programme's Programme and Project Authority.

## **Road User Charging**

- 4.18 The Committee is asked to note the key developments in Road User Charging (RUC) since the update provided in March 2022, as part of the wider Air Quality and Environment Programme annual submission. Specifically, progress of the three proposed RUC projects (London-wide Ultra Low Emission Zone, Scrappage Scheme and Future RUC) is outlined along with an assessment of the likely requirement for additional Programme and Project Authority to the end of 2022/23, which would be requested once TfL's funding position is clearer.

### **List of appendices to this report:**

None

### **List of Background Papers:**

Papers submitted to the Programmes and Investment Committee on 20 July 2022

Contact Officer: Howard Carter, General Counsel  
Email: [HowardCarter@tfl.gov.uk](mailto:HowardCarter@tfl.gov.uk)