

**Date: 30 November 2022**

**Item: Independent Investment Programme Advisory Group  
Quarterly Report**

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**This paper will be considered in public**

**1 Summary**

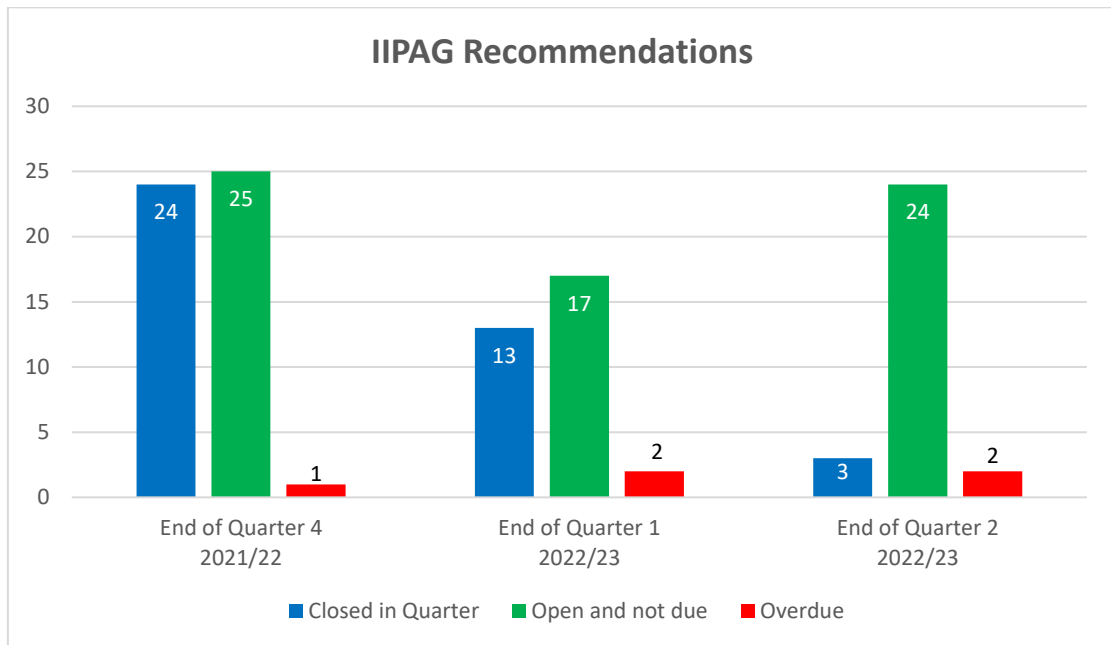
- 1.1 This paper presents the Independent Investment Programme Advisory Group (IIPAG) Quarterly Report for November 2022. It describes the work undertaken since the last report presented to the Committee in September 2022.
- 1.2 A paper is included on Part 2 of the agenda which contains exempt supplemental information that is exempt from publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the business affairs of TfL. Any discussion of that exempt information must take place after the press and public have been excluded from this meeting.

**2 Recommendation**

- 2.1 **The Committee is asked to note the Independent Investment Programme Advisory Group's Quarterly Report and the management response set out below and the exempt supplementary information on Part 2 of the agenda.**

**3 IIPAG Quarterly Report**

- 3.1 Under its Terms of Reference, IIPAG is required to produce quarterly reports of its advice on strategic and systemic issues, logs of progress on actions and recommendations and the effectiveness of the first and second lines of project and programme assurance.
- 3.2 IIPAG's Quarterly Report for November 2022 is included as Appendix 1 to this paper.
- 3.3 Figure 1 sets out the status of the IIPAG recommendations at the end of each of the last three quarters. None of the IIPAG recommendations currently overdue relate to critical issues.



**Figure 1: Status of IIPAG Recommendations**

- 3.4 From the assurance reviews undertaken during Quarter 2 of 2022/23 (26 June to 17 September 2022) IIPAG made 23 recommendations, including two critical recommendations. All these recommendations were agreed with the respective project teams.

## 4 Management Response to IIPAG Quarterly Report

### Resource Shortages

- 4.1 In their quarterly report, attached as Appendix 1, IIPAG recommend that a review of resource shortages is undertaken. This recommendation is accepted and will be addressed through inclusion in a workstream which is being overseen by the Chief Capital Officer.
- 4.2 With the recent confirmation of funding levels for the Capital Programme it is now possible to develop a clear view over the extent of resource need. Regular meetings are in place with senior leaders to challenge, review and find solutions to resource gaps (e.g. fortnightly in Delivery, bi-weekly in Engineering). Project priorities are always discussed, and we will advise at these meetings of the recommendation to directly compare this data.

### List of appendices to this report:

Appendix 1: Independent Investment Programme Advisory Group - Quarterly Report October 2022.

A paper containing exempt supplementary information is included on Part 2 of the agenda

### List of Background Papers:

None

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