

**Board**



**Date:** 7 December 2022

**Item:** Report of the Meeting of the Programmes and Investment Committee held on 19 October 2022

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**This paper will be considered in public**

## **1 Summary**

- 1.1 This paper provides a summary of the items considered by the Programmes and Investment Committee at its meeting on 19 October 2022.

## **2 Recommendation**

- 2.1 **The Board is asked to note the report.**

## **3 Committee Agenda and Summary**

- 3.1 The papers for the meeting of the Committee held on 19 October 2022 were published on 11 October 2022 and are available on the [TfL website](#) with a link to the video recording of the meeting on [TfL's YouTube channel](#).
- 3.2 The main matters considered by the Committee were:
- (a) Use of Delegated Authority;
  - (b) Investment Programme Report Quarter 1 2022/23;
  - (c) Independent Investment Programme Advisory Group Quarterly Report;
  - (d) TfL Project Assurance Update;
  - (e) Piccadilly Line Update Stage 1 Progress Update;
  - (f) Elephant & Castle Station Capacity Upgrade;
  - (g) London Underground Train Systems Programme; and
  - (h) Docklands Light Railway Rolling Stock Replacement Programme.
- 3.3 A summary of the items considered and the decisions taken is provided below. The more detailed minutes of the meeting will be published ahead of the meeting of the Committee on 14 December 2022.

## **4 Issues Discussed**

### **Use of Delegated Authority**

- 4.1 The Committee noted two uses of Chair's Action, in consultation with the Committee, in relation to road user charging and Heathy Streets: Active Travel and Bus Priority Programmes. There had been no approvals of authority by the Commissioner or Chief Finance Officer, nor any Mayoral Directions to TfL, within the Committee's remit.

### **Investment Programme Report Quarter 1 2022/23**

- 4.2 The Committee noted and discussed the performance of its Investment Programme for Quarter 1 of 2022/23 (1 April to 25 June 2022). TfL had delivered four of the 21 milestones either on time or early for 2022/23.

### **Independent Investment Programme Advisory Group Quarterly Report**

- 4.3 The Committee noted the update on the Independent Investment Programme Advisory Group (IIPAG) work undertaken since the last report and the management response.
- 4.4 IIPAG had recommended a review of resources to ensure their allocation accurately reflected priorities, given the shortage across a range of programmes, in particular the Piccadilly Line Upgrade.
- 4.5 The Committee noted that an additional member had been appointed to the main IIPAG and three appointments had been made to the new TTL Properties Limited IIPAG Sub-Group. Further appointments to the main IIPAG were due to be made.

### **TfL Project Assurance Update**

- 4.6 The Committee noted the update on the project assurance work undertaken during Quarter 2 of 2022/23 (26 June to 17 September 2022) and the key findings from the reviews.
- 4.7 Twelve reviews were undertaken, with IIPAG involved in nine. There were no overdue critical recommendations nor recommendations longer than two quarters overdue. Reporting arrangements for recommendations overdue by two quarters had been enhanced with further detail being reported to the Audit and Assurance Committee.

### **Piccadilly Line Update Stage 1 Progress Update**

- 4.8 The Committee noted the progress with delivering Stage 1 of the London Underground Piccadilly Line Upgrade, which would deliver infrastructure upgrades. Stage 2 would involve replacing the existing signalling system and procurement of up to 18 new trains. It noted the efficiencies and savings and a benefit and value analysis of the project.

- 4.9 The Committee discussed the pressures on the project and the measures being taken to ensure key targets regarding the delivery of the infrastructure were met, including mitigations to ensure train testing milestones could still be met.

### **Elephant & Castle Station Capacity Upgrade**

- 4.10 The Committee noted the progress with the delivery of the London Underground Elephant & Castle Station Capacity Upgrade project, which would deliver several benefits including step-free access and a higher capacity Northern line ticket hall. The Committee approved additional Programme and Project Authority and a corresponding increase in the Major Stations Programme.
- 4.11 The second stage of the project required the completion of a feasibility study and a revised business case and pursuing third-party funding.

### **London Underground Train Systems Programme**

- 4.12 The Committee noted the London Underground Train Systems Programme achievements and plans, since the update provided in October 2021. No additional Programme and Project Authority was requested at this time.
- 4.13 The Committee approved the consolidation of a number of sub-programmes into this Programme, as endorsed by the Committee in July 2022. It noted the expected benefits of this change, including allowing greater visibility and management of authority within these groups across the Programme and more timely responses to any priorities that arise.
- 4.14 As recommended by IIPAG and the Project Assurance team, officers would ensure the Committee continued to have visibility of the performance of the key programme elements and when authority was moved within the Programme and issues in relation to wider asset condition and maintenance plans.

### **Docklands Light Railway Rolling Stock Replacement Programme**

- 4.15 The Committee noted an update on the Docklands Light Railway Rolling Stock Replacement Programme, including the recent successes with the production of new trains, the continuing work to design the depot (including the construction of Northern Sidings) and the procurement of the Maintenance Facility Building. Officers had worked hard to manage the costs pressures and minimise the risks and the focus of the team would remain on these areas. The Committee approved additional Programme and Project Authority.
- 4.16 Assurance reviews had raised issues on cost and interdependencies and a revised integrated programme supported by a Quantitative Schedule Risk Assessment was being developed.

**List of appendices to this report:**

None

**List of Background Papers:**

Papers submitted to the Programmes and Investment Committee on 19 October 2022

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