

Board



Date: 1 February 2023

Item: Report of the Meeting of the Programmes and Investment Committee held on 14 December 2022

This paper will be considered in public

1 Summary

- 1.1 This paper provides a summary of the items considered by the Programmes and Investment Committee on 14 December 2022 and the decisions taken by the Chair, under Chair's Action. Decisions were taken by Chair's Action as the meeting was held virtually on Microsoft Teams (and the public discussions webcast) to avoid any potential disruption to travel arrangements due to industrial action.

2 Recommendation

- 2.1 **The Board is asked to note the report.**

3 Committee Agenda and Summary

- 3.1 The papers for the meeting of the Committee held on 14 December 2022 were published on 6 December 2022 and are available on the [TfL website](#) with a link to the video recording of the meeting on [TfL's YouTube channel](#). The Part 2 exempt paper for Old Street Roundabout Project - Healthy Streets Programme was published as a late urgent item on Monday 12 December 2022, as not all information was available at the time the meeting papers were published.

- 3.2 The main matters considered by the Committee were:

- (a) Use of Delegated Authority;
- (b) Investment Programme Report - Quarter 2, 2022/23;
- (c) Independent Investment Programme Advisory Group Quarterly Report;
- (d) TfL Project Assurance Update;
- (e) Old Street Roundabout Project - Healthy Streets Programme; and
- (f) Road User Charging.

- 3.3 A summary of the items considered and the decisions taken by the Chair under Chair's Action is provided below. The more detailed minutes of the

meeting and exercise of Chair's Action will be published ahead of the meeting of the Committee on 1 March 2023.

4 Issues Discussed

Use of Delegated Authority

- 4.1 The Committee noted the standing item on the use of delegated authority.
- 4.2 Since the meeting on 19 October 2022, there had been no use of delegated authority by Chair's Action, nor any Procurement Authority or Programme and Project Authority approved by the Commissioner or the Chief Finance Officer and no Mayoral Directions to TfL within the Committee's remit.

Investment Programme Report – Quarter 2, 2022/23

- 4.3 The Committee noted the update on the progress and performance in Quarter 2, 2022/23 (26 June to 17 September 2022) of TfL's Investment Programme TfL had delivered 12 of the 21 milestones either on time or early for 2022/23. The Committee discussed several issues, including the importance of climate change mitigation and the need to provide more information on this in future reports.

Independent Investment Programme Advisory Group Quarterly Report

- 4.4 The Committee noted the update on the Independent Investment Programme Advisory Group (IIPAG) work undertaken since the last report to the Committee in October 2022.
- 4.5 IIPAG had undertaken two sub-programme reviews for the London Underground Enhancements and Silvertown Tunnel. A report on the findings would be submitted to the Committee in March 2023. IIPAG had also recently completed a review of the London-wide Ultra Low Emission Zone (ULEZ) extension and the tram replacement programme.
- 4.6 Following three new member appointments, IIPAG now had a full membership. Members also noted that, following the success of the IIPAG Elizabeth line sub-group in providing assurance to the project and to the Board, a similar model was being applied to TfL's property development activities delivered by TTL Properties Limited (TTLP). An IIPAG TTLP sub-group had been established and reported to the Land and Property Committee.

TfL Project Assurance Update

- 4.7 The Committee noted the update on the project assurance work undertaken during Period 7 and Period 8 of 2022/23 (18 September to 12 November 2022) and the key findings from the reviews.
- 4.8 TfL Project Assurance had undertaken two programme reviews with IIPAG during the period, and four project assurance reviews, with IIPAG involved in

two of them. This raised a total of 39 recommendations. The review also identified three critical issues as set out in the Part 2 paper.

- 4.9 The reviews had raised issues with the strength of business cases and the approach to evaluating the outcomes of projects. The Committee noted that teams were working to ensure that these documents were of a high quality and good progress continued to be made with strengthening capability

Old Street Roundabout Project – Healthy Streets Programme

- 4.10 The Committee noted a progress report on the delivery of the Old Street Roundabout transformational project. No additional authority was being requested at this time.
- 4.11 The Committee noted that the core structure of the new main station entrance had been installed, as well as the passenger lift. Part of the new staircase was now also open for customer use. Good progress also continued to be made on the lift-car installation and with equipment upgrades. There had also been further highways changes to facilitate utility connections.

Road User Charging

- 4.12 The Committee noted a paper on Road User Charging, which provided updates on the London-wide ULEZ, its associated vehicle scrappage scheme and the Blackwall and Silvertown Tunnel User Charging.
- 4.13 The Committee noted details of the work to develop the business case for the proposals and the benefits evaluation.
- 4.14 The Chair exercised Chair's Action to approve additional Programme and Project Authority to support the delivery of Road User Charging projects.

List of appendices to this report:

None

List of Background Papers:

Papers submitted to the Programmes and Investment Committee on 14 December 2022

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