

**Reviews Undertaken to Support Submissions to the Programmes and Investment Committee**

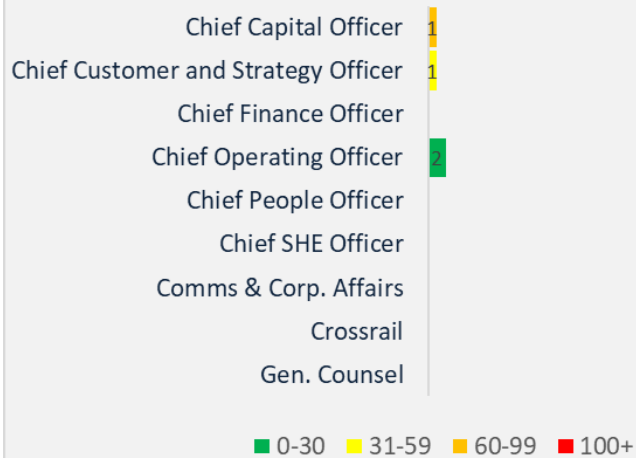
Recommendations (Critical Issues)		Commentary
London Underground (LU) Enhancements	9 (0)	TfL funding for the LU Enhancements Programme is reducing with future projects reliant on securing third party funding; which has an inherent level of uncertainty. The delivery model has been revised over the last 18 months and now uses a form of Early Contractor Involvement aimed at achieving greater certainty of cost and schedule outturn. However, as fewer large projects start, it has not yet been possible to fully demonstrate its value although indications are positive. Pressure on resources remains an issue, especially project engineers.
Silvertown Tunnel (STT)	10 (0)	The programme team is demonstrating good management of their obligations under the Private Public Partnership. The stability of the key Permit to Use date is being monitored closely as it has been subject to some movement. The TfL Road User Charging team will deliver the tunnel charging system element of the project and the STT team will strengthen this key interface and fully integrate tunnel user charging activities into their master schedule.

**Open and Overdue Recommendations**

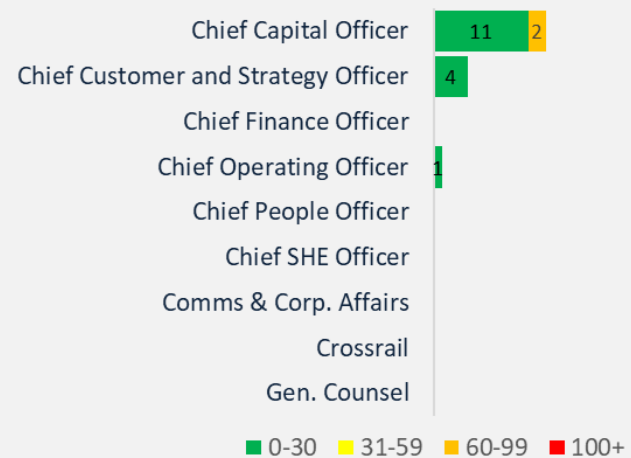
At the end of Q3 there were four Independent Investment Programme Advisory Group (IIPAG) recommendations overdue against their completion date and 18 Project Assurance recommendations overdue. Of the overdue recommendations, there was one IIPAG critical recommendation. This has subsequently been closed since the end of Q3.

The following graphs show the length of time that the overdue Project Assurance and IIPAG recommendations have been overdue by and the Chief Officer area that the recommendations relate to.

### IIPAG Overdue Recommendations by Days



### Project Assurance Overdue Recommendations by Days



The overdue recommendations are regularly reported to and discussed at the portfolio boards and investment review meetings to ensure that there is awareness and scrutiny at Chief Officer level. Since the end of Q3 a number of overdue recommendations have been closed, this includes the three recommendations shown as being overdue by 60-99 days in the above graphs, and the one IIPAG recommendation shown as being overdue by 31-59 days.