

TTL Properties Limited (TTLP) Integrated Assurance and Audit Schedule – Forward Plan Appendix 2

Priority	Topic	Evidence of Need	Type	Who	When	Objectives
1	Residential sector	<ul style="list-style-type: none"> • Target doubled from 10,000 to 20,000 units. • Delivery is challenging - often taking longer than expected. • Impact of external market influences including inflation. • Resourcing shortages. • Affordable housing requirement (50 per cent across the portfolio) will impact the viability of the more challenging sites. 	Targeted	Independent Investment Programme Advisory Group (IIPAG)	Q4 2022/23	<ul style="list-style-type: none"> • To consider appropriateness of residential strategy, including split between residential sectors. • To assess delivery confidence and understanding/mitigation of key risks.
2	Pipeline development and delivery strategy	<ul style="list-style-type: none"> • Robust development/delivery pipeline and prioritisation process is essential for successful delivery. 	Targeted	Project Assurance (PA)	Q4 2022/23	<ul style="list-style-type: none"> • To consider the appropriateness of pipeline development and delivery strategy. • To understand the prioritisation and appraisal process.
3	Assurance of tenants' safety compliance	<ul style="list-style-type: none"> • Work ongoing to improve tenant safety compliance and compliance monitoring. 	Audit	Quality, Safety, Security Assurance	Q4 2022/23	<ul style="list-style-type: none"> • To assess the appropriateness of processes and actions taken to achieve tenant compliance.

Priority	Topic	Evidence of Need	Type	Who	When	Objectives
4	Governance	<ul style="list-style-type: none"> • Governance arrangements are changing – links into wider TfL Executive are not fully defined. • Governance can be complex where there is an operational interface. • IIPAG review from August 2020 recommended Responsibility Assignment Matrices (RACIs) on every project to address roles and interfaces. 	Targeted	PA	Q4 2022/23	<ul style="list-style-type: none"> • To consider appropriateness of existing governance arrangements.
5	Joint Venture (JV) management	<ul style="list-style-type: none"> • IIPAG review from August 2020 recommended introduction delivery metrics, change control, risk management, progress reporting for JV. 	Targeted	IIPAG	Q4 2022/23	<ul style="list-style-type: none"> • To assess appropriateness of existing JV management processes. • To assess understanding/mitigation of key JV management risks.