

Board



Date: 29 March 2023

Item: Report of the Meeting of the Programmes and Investment Committee held on 1 March 2023

This paper will be considered in public

1 Summary

1.1 This paper provides a summary of the items considered by the Programmes and Investment Committee at its meeting on 1 March 2023.

2 Recommendation

2.1 **The Board is asked to note the report.**

3 Committee Agenda and Summary

3.1 The papers for the meeting of the Committee held on 1 March 2023 were published on 21 February 2023 and are available on the [TfL website](#) with a link to the video recording of the meeting on [TfL's YouTube channel](#).

3.2 The main matters considered by the Committee were:

- (a) Use of Delegated Authority;
- (b) Investment Programme Report Quarter 3, 2022/23;
- (c) Independent Investment Programme Advisory Group Quarterly Report;
- (d) TfL Project Assurance Update;
- (e) London Underground Enhancements Programme;
- (f) Air Quality and Environment Programme;
- (g) Healthy Streets Programme;
- (h) Technology and Data 2023/24 and 2024/25; and
- (i) Expanding Pay As You Go on Rail in the South East.

3.3 A summary of items considered and the decisions taken is provided below. The more detailed minutes of the meeting will be published ahead of the meeting of the Committee on 17 May 2023.

4 Issues Discussed

Use of Delegated Authority

- 4.1 In addition to the use of Chair's Action to approve decisions at the last meeting, which was held online due to industrial action on the railways, the Committee noted the use of one further use of Chair's Action. This decision related to the approval of authority for the existing Business Operations and Enforcement Operations contracts with Capita Business Services Limited relating to the London-wide Ultra Low Emission Zone (ULEZ) and Tunnel User Charging schemes.
- 4.2 It was also noted that there had been two approvals of Procurement Authority requests by the Commissioner. These related to: the East London Line Enhancements Surrey Quays Station Upgrade Works; and DLR Rolling Stock Replacement Programme.
- 4.3 There had been no other authority approvals by the Commissioner nor the Chief Finance Officer. There had also been no Mayoral Directions to TfL within the Committee's remit.

Investment Programme Report Quarter 3, 2022/23

- 4.4 The Committee noted the update on the progress and performance in Quarter 3 of 2022/23 (18 September to 10 December 2022) of TfL's Investment Programme. TfL had, this performance year, delivered 15 out of the 21 strategic milestones on time or early.
- 4.5 The Committee discussed a number of issues including TfL's work to reduce carbon emissions, the tram modernisation plans, as well as the impact of High Speed 2 on the highway. Members also welcomed the adaptations to the Bakerloo line train to improve accessibility.
- 4.6 The Committee requested future updates on infrastructure renewals and on asset investments.

Independent Investment Programme Advisory Group Quarterly Report

- 4.7 The Committee noted the update on the Independent Investment Programme Advisory Group (IIPAG) work undertaken since the last report to the Committee in December 2022.
- 4.8 IIPAG had undertaken a number of sub-programme and project reviews since the last report, and had made no new cross-cutting recommendations. However, it had highlighted common themes regarding resources constraints; the continuing need to encourage good programme planning and sufficient attention to schedule risks; and the importance of the provision of a good account of project delivery compared to projections to this Committee.

- 4.9 IIPAG's review of the First and Second Lines of Defence had completed, and would be considered by the Audit and Assurance Committee at its meeting on 15 March 2023. IIPAG had also completed a review of the TfL International Benchmarking Report and TfL's Procurement and Commercial Improvement Programme. These reports would be submitted to the Audit and Assurance Committee and Finance Committee respectively.

TfL Project Assurance Update

- 4.10 The Committee noted the update on the project assurance work undertaken between 13 November 2022 and 14 January 2023, and the key findings from the reviews.
- 4.11 TfL Project Assurance had undertaken three programme reviews with IIPAG during the period, and seven project assurance reviews, with IIPAG involved in three of these. These reviews resulted in a total of 33 recommendations, including one critical issue. The recommendations were all agreed with the respective project teams. The Project Assurance team had worked closely with teams to assist them to address the matters raised.

London Underground Enhancements Programme

- 4.12 The Committee noted an update on the achievements and progress of the London Underground Enhancements Programme. The Committee approved a reduction in Programme and Project Authority
- 4.13 The Committee noted that TfL had made significant progress in making improvements to stations and meeting the Mayor's Transport Strategy goals for step-free journey times.
- 4.14 Members noted that a briefing would be arranged for the meeting in May 2023 on the next stages, focusing on step-free access prioritisation.

Air Quality and Environment Programme

- 4.15 The Committee noted an update on the progress with delivering Air Quality and Environment Programme projects, which also highlighted future plans.
- 4.16 The Committee approved additional Programme and Project Authority to support the delivery of the Programme, and additional Procurement Authority to extend the contracts to continue activities in support of Road User Charging.

Healthy Streets Programme

- 4.17 The Committee noted an update on the Healthy Streets Programme. It approved additional unbudgeted Financial Authority and Programme and Project Authority to support delivery of the Programme, including an element to enable the completion of the Old Street Roundabout project.

- 4.18 A briefing for all Member's would be held on the Programme, with a focus on the wider package of Healthy Streets benefits, alongside ULEZ including the active travel improvements, covering both inner and outer London.

Technology and Data 2023/24 and 2024/25

- 4.19 The Committee noted the report on the Technology and Data Programme, highlighting the key achievements and the future plans. It approved increases in Programme and Project Authority for the Programme and specific Authorities for projects within the Programme.

Expanding Pay As You Go on Rail in the South East

- 4.20 The Committee noted details of the proposals to expand Pay As You Go on Rail in the South East, and the benefits of this. It approved unbudgeted Financial Authority for the receipt and expenditure of grant funding from the Department for Transport, and approved Programme and Project Authority for the project.

List of appendices to this report:

None

List of Background Papers:

Papers submitted to the Programmes and Investment Committee on 1 March 2023

Contact Officer: Howard Carter, General Counsel
Email: HowardCarter@tfl.gov.uk