

## Independent Investment Programme Advisory Group – Quarterly Report June 2023

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### 1. Introduction

- 1.1. This report to the Committee describes IIPAG's activities since March 2023. We have made no new strategic recommendations.

### 2. IIPAG Activity

- 2.1. This was a quiet period, and we undertook only one sub-programme review, for Surface Assets. Our advice on this sub-programme was submitted to the May meeting of the Programmes and Investment Committee.
- 2.2. Given the small number of reviews, we do not draw out any new recurring themes this quarter. However, the Surface Assets review did highlight a more systemic issue around the large amount of work needed to submit business cases to support funding requests to the Department for Transport's Major Road Network Fund, and the tight timescales for this. We have had further conversations with management and have advised that they adopt a portfolio management approach, with the portfolio manager being a focal point for resource allocation and work prioritisation, and with clear lines into the necessary governance for decision making.
- 2.3. The accompanying paper from Project Assurance describes management progress in implementing IIPAG's recommendations.

### 3. Progress with Cross-cutting Work

- 3.1. We are currently engaged in two reviews, the first on the delivery of renewals, and the second on the effectiveness of the Pathway Gate process for projects.

### 4. IIPAG Workplan 2023/24

- 4.1. Our proposed workplan for 2023/4 is included in Appendices 2 and 3 for approval by the Committee.

Alison Munro  
Chair, IIPAG  
April 2023