

**Board**



**Date:** 25 July 2023

**Item:** Report of the Meeting of the Programmes and Investment Committee to be held on 19 July 2023

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**This paper will be considered in public**

## **1 Summary**

- 1.1 This paper provides a summary of the items to be considered by the Programmes and Investment Committee at its meeting on 19 July 2023 (after the date that the papers for this meeting of the Board are published).

## **2 Recommendation**

- 2.1 **The Board is asked to note the report.**

## **3 Committee Agenda and Summary**

- 3.1 The papers for the meeting of the Committee to be held on 19 July 2023 were published on 11 July 2023 and are available on the [TfL website](#) with a link to the video recording of the meeting on [TfL's YouTube channel](#).

- 3.2 The main matters to be considered by the Committee are:

- (a) Use of Delegated Authority;
- (b) Investment Programme Report Quarter 4: Periods 10, 11, 12 and 13, 2022/23;
- (c) Independent Investment Programme Advisory Group Quarterly Report;
- (d) TfL Project Assurance Update;
- (e) Technology Programme 2023/24 and 2024/25;
- (f) London Underground Four Lines Modernisation Programme;
- (g) Streets, Bus and Rail and Sponsored Services (RSS) Renewals Programme;
- (h) Rail and Station Enhancements Programme;
- (i) Safe and Healthy Streets Programme;
- (j) Capital Efficiencies Report 2022/23; and

(k) Enterprise Risk Update - Delivery of Key Projects and Programmes (ER8).

3.3 A summary of the items to be considered and the decisions required is provided below. The more detailed minutes of the meeting will be published ahead of the meeting of the Committee on 5 October 2023.

## **4 Issues to be Discussed**

### **Use of Delegated Authority**

4.1 The Committee is asked to note the paper on the use of delegated authority. Since the last meeting of the Committee on 17 May 2023, there is only one item to report; an approval of Procurement Authority by the Commissioner, in relation to the A40 Westway Structures Refurbishment.

4.2 There has been no other use of delegated authority including Mayoral Directions to TfL within the Committee's remit.

### **Investment Programme Report Quarter 4: Periods 10, 11, 12 and 13, 2022/23**

4.3 The Committee is asked to note the progress and performance in Quarter 4 of 2022/23 of the Investment Programme.

### **Independent Investment Programme Advisory Group Quarterly Report**

4.4 The Committee is asked to note the update on the Independent Investment Programme Advisory Group (IIPAG) work undertaken since the last report and the Management Response to the reviews.

### **TfL Project Assurance Update**

4.5 The Committee is asked to note the update on the project assurance work undertaken between 1 April and 27 May 2023 and the key findings from the reviews.

4.6 Three sub-programme reviews were undertaken, with IIPAG involved in all three, and six project assurance reviews were undertaken, with IIPAG involved in three of these. These reviews gave rise to a total of 44 recommendations, one of which was considered as a critical issue that should be addressed before projects proceed to the next stage.

### **Technology Programme 2023/24 and 2024/25**

4.7 The Committee is asked to note an update regarding the newly combined Technology Programme, which brings together the former three technology-focussed Programmes. The paper provides an overview of achievements to date and planned delivery. The Committee is asked to approve additional Programme and Project Authority for the Programme.

### **London Underground Four Lines Modernisation Programme**

- 4.8 The Committee is asked to note an update on the progress on the delivery of the London Underground Four Lines Modernisation Programme and to approve additional unbudgeted Financial Authority to fully align this with existing Programme and Project Authority. Additional Procurement Authority for the Automatic Train Control signalling contract is also requested.

### **Streets, Bus and Rail and Sponsored Services (RSS) Renewals Programme**

- 4.9 The Committee is asked to note an update on the achievements and progress of the newly formed Streets, Bus and Rail and Sponsored Services Renewals Programme. The Committee is asked to approve additional Programme and Project Authority for the Programme and to approve unbudgeted Financial Authority for DLR Station Controllers.

### **Rail and Station Enhancements Programme**

- 4.10 The Committee is asked to note an update on the achievements and progress of the Rail and Station Enhancements Programme and to approve an increase of Programme and Project Authority for the Programme.

### **Safe and Healthy Streets Programme**

- 4.11 The Committee is asked to note an update on the achievements and progress of the Bus Enhancement projects, which were previously contained within the Public Transport Programme and have now transferred to the Safe and Healthy Streets Programme
- 4.12 The Committee is asked to approve additional Programme and Project Authority for the Programme to continue delivery of Bus Enhancement projects and to approve additional Procurement Authority in relation to the Old Street Roundabout project.

### **Capital Efficiencies Report, 2022/23**

- 4.13 The Committee is asked to note the second annual report of the pan-TfL Capital Efficiency Programme, covering the financial year 2022/23. This sets out how TfL has delivered on the milestones contained in its Capital Efficiency Plan, together with the efficiencies realised during the year.

### **Enterprise Risk Update - Delivery of Key Projects and Programmes (ER8)**

- 4.14 The Committee is asked to an update on how TfL manages the risk across capital delivery.

### **List of appendices to this report:**

None

**List of Background Papers:**

Papers submitted to the Programmes and Investment Committee on 19 July 2023

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