

Date: 20 September 2023

Item: Independent Investment Programme Advisory Group  
Quarterly Report

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**This paper will be considered in public**

## 1 Summary

1.1 This paper presents the Independent Investment Programme Advisory Group (IIPAG) Quarterly Report for September 2023. It describes the work undertaken since the last report presented to the Committee in June 2023.

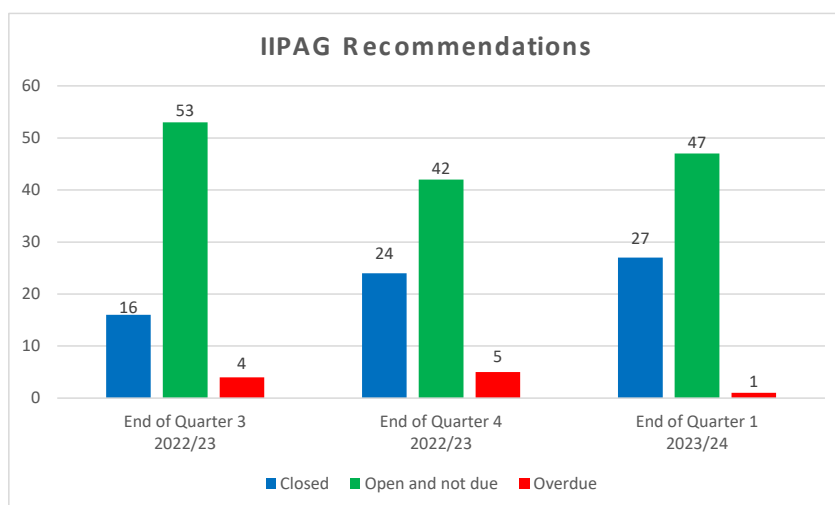
## 2 Recommendation

2.1 **The Committee is asked to note the Independent Investment Programme Advisory Group's Quarterly Report and the management response.**

## 3 IIPAG Quarterly Report

3.1 Under its Terms of Reference IIPAG is required to produce quarterly reports of its advice on strategic and systemic issues, progress against actions and recommendations and the effectiveness of the first and second lines of project and programme assurance. IIPAG's Quarterly Report for September 2023 is included as Appendix 1.

3.2 Figure 1 sets out the status of the IIPAG recommendations at the end of each of the last three quarters. The one overdue recommendation shown at the end of Quarter 1 of 2023/24 (1 April to 24 June 2023) is not a critical issue.



**Figure 1: Status of IIPAG Recommendations**

3.3 From the assurance reviews undertaken during Quarter 1 IIPAG made 23 recommendations, none of which were critical issues. All of the recommendations were agreed with the respective project teams.

## **4 Management Response to IIPAG Quarterly Report**

### **Common Themes**

- 4.1 TfL welcomes IIPAG's ongoing work to identify common themes and will continue to address these across the business. We look forward to the completion of the cross-cutting reviews and will respond to any recommendations made.

### **List of appendices to this report:**

Appendix 1: Independent Investment Programme Advisory Group - Quarterly Report  
September 2023

### **List of Background Papers:**

None

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