

Date: 28 February 2024

Item: Independent Investment Programme Advisory Group
Quarterly Report

This paper will be considered in public

1 Summary

- 1.1. This paper presents the Independent Investment Programme Advisory Group's (IIPAG) quarterly report for February 2024. It describes the work undertaken since the last report presented to the Committee in December 2023.
- 1.2. A paper is included on Part 2 of the agenda which contains exempt supplemental information that is exempt from publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the business affairs of TfL. Any discussion of that exempt information must take place after the press and public have been excluded from this meeting.

2 Recommendation

- 2.1 **The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.**

3 IIPAG Quarterly Report

- 3.1 Under its Terms of Reference, IIPAG is required to produce quarterly reports of its advice on strategic and systemic issues, logs of progress on actions and recommendations, and the effectiveness of the first and second lines of project and programme assurance. IIPAG's quarterly report for February 2024 is included as Appendix 1 to this paper.

4 Management Response

Programme Structure

- 4.1 Since the approval by the Committee of the new structure for Programmes in May 2023, Programmes have progressively migrated to the new arrangements. Activity has been ongoing in individual Programmes and at a strategic level to ensure that the new structure will work as effectively as possible. IIPAG and Project Assurance have made a number of useful recommendations in recent reviews aimed at bringing greater clarity to the operation of each Programme, and these are in the process of being actioned.

- 4.2 Refinements to the governance arrangements for the new Programmes have recently been agreed which will bring greater consistency of reporting and oversight. Development of the new Programmes are reviewed regularly at Director level meetings.

Resources

- 4.3 The availability of staff resources is a recognised area of concern and is the subject of regular detailed monitoring and reporting by the Programme Management Office to a number of senior forums including Director level meetings. Specialist technical resources, for example, business, system and solution architects, within Technology and Data are a particular constraint, and this is kept under regular review. Resourcing will continue to be monitored on an ongoing basis with mitigation plans updated regularly to reflect this dynamic issue.

Cross Cutting Reviews

- 4.1 TfL welcomes the work IIPAG is undertaking on cross cutting reviews and will provide the necessary management responses to the recommendations made.
- 4.2 Procurement and Commercial will continue to action the recommendations made by IIPAG and will provide progress updates on a regular basis.

List of appendices to this report:

Appendix 1: Independent Investment Programme Advisory Group - Quarterly Report February 2024

Exempt supplementary information is included in a paper on Part 2 of the agenda.

List of Background Papers:

None

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