

Appendix 1

Programmes and Investment Committee Forward Plan 2024/25

Membership: Dr Nelson Ogunshakin OBE (Chair), Peter Strachan (Vice-Chair) Seb Dance, Mark Phillips, Dr Lynn Sloman MBE

Government Special Observer: David Coles

Abbreviations: CCO (Chief Capital Officer), CCSO (Chief Customer and Strategy Officer), CFO (Chief Finance Officer), COO (Chief Operating Officer), D IDP (Director Investment Delivery Planning), D CTO (Chief Technology Officer)

Standing Items		
Use of Delegated Authority	General Counsel	Standing item
Forthcoming Key Procurement Activities	Chief Finance Officer	Standing item
Quarterly Investment Programme Report	CCO and D IDP	Standing item
Independent Investment Programme Advisory Group Quarterly Report	General Counsel	Standing item
TfL Project Assurance Update	General Counsel	Standing item
Regular programme annual reviews		

June 2024		
London Underground Four Lines Modernisation (4LM)	CCO	Annual
Streets, Bus and Rail and Sponsored Services Renewals Programme	D IDP	Annual
Rail and Station Enhancements Programme	D IDP	Annual
Capital Efficiencies Report 2023/24	CCO	Annual
Enterprise Risk Update - Delivery of TfL Key Investment Programmes and Projects (ER8)	CCO	Annual

London Underground Track Contracts Award (TBC)	D IDP	Update
Lessons Learnt from Recently Completed Projects	CCO	Update

September 2024		
Silvertown Tunnel	CCO	Annual
Piccadilly Line Upgrade	CCO	Annual
London Underground Renewals	D IDP	Annual
Bakerloo line Upgrade Stage 1	CCO and D IDP	Annual

December 2024		
DLR Rolling Stock Replacement Programme	CCO and D IDP	Annual
Safe and Healthy Streets Programme	D IDP	Annual

March 2025		
Environment Programme – Air Quality and Environment	D IDP	Annual
Technology Programme 2025/26 and 2026/27	D IDP and D CTO	Annual

Regular Items:

- London Underground Four Lines Modernisation (4LM) Annual Update (CCO) (June)
- Streets, Bus and Rail and Sponsored Services Renewals Programme (D IDP) (June)
- Technology Programme (D IDP) (June)
- Rail and Station Enhancements Programme (D IDP) (June)
- Capital Efficiencies Report (CCO) (June)
- Enterprise Risk Update – Delivery of TfL Key Investment Programmes and Projects (ER8) (CCO) (June)
- Silvertown Tunnel Annual Review (CCO) (September)
- Piccadilly Line Upgrade (CCO) (September)
- London Underground Renewals (D IDP) (September)
- Safe and Healthy Streets Programme (D IDP) (December)
- Environment Programme – Air Quality and Environment (D IDP) (March)
- Technology Programme (D IDP and D CTO) (March)
- Lessons Learnt from Recently Completed Projects (CCO)

Items to be scheduled:

- London Underground Lifts and Escalator Contracts (D IDP) (originally scheduled for February 2024 – December 2024 more likely)
- Elephant & Castle
- Road User Charging Contracts Award