

Board



Date: 6 March 2024

Item: Report of the Meeting of the Programmes and Investment Committee to be held on 28 February 2024

This paper will be considered in public

1 Summary

- 1.1 This paper provides a summary of the items to be considered and the decisions to be taken by the Programmes and Investment Committee at its meeting to be held on 28 February 2024 (after the date that the papers for this meeting of the Board are published).

2 Recommendation

- 2.1 **The Board is asked to note the report.**

3 Committee Agenda and Summary

- 3.1 The papers for the meeting of the Committee to be held on 28 February 2024 were published on 20 February 2024 and are available on the [TfL website](#) with a link to the video recording of the meeting on [TfL's YouTube channel](#).
- 3.2 The main matters to be considered by the Committee are:
- (a) Use of Delegated Authority;
 - (b) Investment Programme Report Quarter 3: Periods 7, 8, and 9, 2023/24;
 - (c) Independent Investment Programme Advisory Group (IIPAG) Quarterly Report;
 - (d) TfL Project Assurance Update;
 - (e) Environment Programme;
 - (f) Technology Programme;
 - (g) The Growth Fund;
 - (h) Network Development and Third Party Pipeline Programme; and
 - (i) Forthcoming Key Procurement Activities.

- 3.3 A summary of the items to be considered and the decisions required is provided below. The more detailed minutes of the meeting will be published ahead of the next meeting of the Committee.

4 Issues to be Discussed

Use of Delegated Authority

- 4.1 The Committee is asked to note the standing item on the use of delegated authority. Since the last meeting of the Committee, on 6 December 2023, there had been: one use of Chair's Action in relation to the Ultra Low Emission Zone Scrappage Scheme; one approval of authority by the Finance Committee, that would ordinarily be in the remit of the Programmes and Investment Committee, in relation to the Piccadilly Line Upgrade; and two approvals of Procurement Authority in relation to the Gallows Corner Flyover Refurbishment Design and Build Contract award and the novation of the Detection and Enforcement Infrastructure Contract. There had also been one approval of Procurement Authority and cumulative Programme and Project Authority in relation to the Colindale Station Upgrade Main Works Contract award.

Investment Programme Report Quarter 3: Periods 7, 8, and 9, 2023/24

- 4.3 The Committee is asked to note the update on the progress and performance in Quarter 3, 2023/24 (17 September to 9 December 2023) of TfL's Investment Programme.

Independent Investment Programme Advisory Group Quarterly Report

- 4.4 The Committee is asked to note the update on the IIPAG work undertaken since the last report to the Committee in December 2023.
- 4.5 IIPAG and Project Assurance had undertaken three programme level reviews on: Environment, Technology, and Network Development and Third Party Pipeline. Recommendations aimed at bringing greater clarity to the operation of each programme were in the process of being actioned. IIPAG had also carried out a number of cross cutting reviews.
- 4.6 TfL welcomed the work of IIPAG and will continue to provide the necessary management responses to the recommendations made.

TfL Project Assurance Update

- 4.7 The Committee is asked to note the update on the project assurance work undertaken during Period 9 and Period 10 of 2023/24 (between 12 November 2023 and 6 January 2024) and the key findings from the reviews.
- 4.8 In addition to the three programme reviews covered in 4.5 above, seven project reviews were also undertaken, with IIPAG involved in three of these. The nine reviews gave rise to a total of 48 recommendations, of which four

were considered to be critical issues. All recommendations had been agreed by the project teams concerned.

Environment Programme

- 4.9 The Committee is asked to note an update on the Environment Programme, which aims to deliver key outcomes in the Mayor's Transport Strategy, primarily to help tackle the challenges of air pollution, traffic congestion and the climate emergency. The paper provides an overview of progress in delivering projects since March 2023 and provides an update on planned delivery from April 2024.
- 4.10 The Committee is then asked to approve additional Programme and Project Authority to support the ongoing delivery of the Programme and additional Procurement Authority to extend the contracts to continue activities in support of existing Road User Charging schemes.

Technology Programme

- 4.11 The Committee is asked to note an update on the Technology Programme, highlighting progress with delivering projects since March 2023 for Technology and Data, and since July 2023 for Operations Technology. The paper also summarises the planned delivery for 2024/25 and 2025/26 as well as key challenges and opportunities for the year ahead.
- 4.12 The Committee is then asked to approve an increase in Programme and Project Authority for the Programme.

The Growth Fund

- 4.13 The Committee is asked to note the update on the delivery of the Growth Fund. The focus of the paper is to provide oversight and assurance on the management of the Fund and projects delivered during its two phases. The paper also identifies lessons learnt and the steps taken, over the lifecycle of the fund, to enhance the delivery of the newly established Sustainable Housing and Accessibility Fund.

Network Development and Third Party Pipeline Programme

- 4.14 The Committee is asked to note the overview of the Network Development and Third Party Pipeline Programme. The Programme brings together schemes at early-stage development, prior to their allocation to one of the other programmes within the remit of the Committee or as a standalone major project.
- 4.15 The Committee is then asked to approve Programme and Project Authority for the Thamesmead and Beckton Riverside programme and step-free access at Northolt station, North Acton and West Hampstead.

Forthcoming Key Procurement Activities

- 4.16 The Committee is asked to note the summary of the major new procurements or contract extensions planned over the next two years and decisions that are anticipated to be required from the Committee by way of Chair's Action between this meeting and the next planned meeting in June 2024. It also highlights significant forthcoming procurements that require approval at officer level during that period.

List of appendices to this report:

None

List of Background Papers:

Papers submitted to the meeting of the Programmes and Investment Committee to be held on 28 February 2024

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