

Appendix 1

Programmes and Investment Committee Forward Plan 2024/25

Membership: Dr Nelson Ogunshakin OBE (Chair), Peter Strachan (Vice-Chair) Seb Dance, Mark Phillips, Dr Lynn Sloman MBE

Government Special Observer: David Coles

Abbreviations: CCO (Chief Capital Officer), CCSO (Chief Customer and Strategy Officer), CFO (Chief Finance Officer), COO (Chief Operating Officer), D IDP (Director Investment Delivery Planning), CTO (Chief Technology Officer) D-EL (Director Elizabeth line)

Standing Items		
Use of Delegated Authority	General Counsel	Standing item
Forthcoming Key Procurement Activities	Chief Finance Officer	Standing item
Quarterly Investment Programme Report	CCO and D IDP	Standing item
Independent Investment Programme Advisory Group Quarterly Report	General Counsel	Standing item
TfL Project Assurance Update	General Counsel	Standing item
Regular programme annual reviews		

20 September 2024		
Silvertown Tunnel	CCO	Annual
Piccadilly Line Upgrade	CCO	Annual
London Underground Renewals	D IDP	Annual
Bakerloo line Upgrade Stage 1	CCO and D IDP	Annual
Bank Station Capacity Upgrade (to be confirmed)	CCO and D IDP	Update
Capital Efficiencies Report 2023/24	CCO	Annual

Lessons Learned from Recently Completed Projects	CCO	Update
Edinburgh Trams Inquiry - Lessons Learned Application	CCO	Update

11 December 2024

DLR Rolling Stock Replacement Programme	CCO and D IDP	Annual
Safe and Healthy Streets Programme	D IDP	Annual
Enterprise Risk Update - Delivery of TfL Key Investment Programmes and Projects (ER08)	CCO	Annual
London Underground Lifts and Escalator Contracts	D IDP	Update
Network Development and Third-Party Pipeline Programme	D IDP and D-SP	Update
Road User Charging Re-let	D IDP	Update

5 March 2025

Environment Programme – Air Quality and Environment	D IDP	Annual
Technology Programme 2025/26 and 2026/27	D IDP and D CTO	Annual

Regular Items:

- London Underground Four Lines Modernisation (4LM) Annual Update (CCO) (June)
- Streets, Bus and Rail and Sponsored Services Renewals Programme (D IDP) (June)
- Technology Programme (D IDP) (June)
- Rail and Station Enhancements Programme (D IDP) (June)
- Capital Efficiencies Report (CCO) (June)
- Silvertown Tunnel Annual Review (CCO) (September)
- Piccadilly Line Upgrade (CCO) (September)
- London Underground Renewals (D IDP) (September)

- Bakerloo line Upgrade Stage 1 (CCO and D IDP) (September)
- DLR Rolling Stock Replacement Programme (CCO and D IDP) (December)
- Safe and Healthy Streets Programme (D IDP) (December)
- Enterprise Risk Update – Delivery of TfL Key Investment Programmes and Projects (ER08) (CCO) (December)
- Environment Programme – Air Quality and Environment (D IDP) (March)
- Technology Programme (D IDP and D CTO) (March)
- Lessons Learned from Recently Completed Projects (CCO)

Items to be scheduled:

- Elephant & Castle