

## Finance Committee Forward Plan

## Appendix 1

**Membership:** Anne McMeel (Chair), Deborah Harris-Ugbomah (Vice-Chair), Zoë Billingham CBE, Prof Greg Clark CBE, Seb Dance and Anurag Gupta

**Government Observer:** Samantha Collins-Hill

**Abbreviations:** CCO (Chief Capital Officer), CCSO (Chief Customer and Strategy Officer), CFO (Chief Finance Officer), COO (Chief Operating Officer), CTO (Chief Technology Officer), CSHEO (Chief Safety, Health and Environment Officer), DCF (Director of Corporate Finance), DR&A (Director of Risk and Assurance), GC (General Counsel)

| Standing Items                         |      |         |
|--|------|---------|
| Use of Delegated Authority             | GC   | To note |
| Finance Report                         | CFO  | To note |
| Forthcoming Key Procurement Activities | CFO  | To note |
| Risk and Assurance Quarterly Report    | DR&A | To note |

| 26 February 2025  |     |                                     |
|---|-----|-------------------------------------|
| Treasury Activities, Policies and Strategy                    | CFO | To approve (delegated by the Board) |
| Investment Management Strategy 2025/26 – Non-Financial Assets | DCF | To approve                          |
| Taxi Fares and Tariffs Update                                 | COO | To approve                          |
| Taxi and Private Hire Licence Fees: Annual Review             | COO | To approve                          |
| Cycle Hire Service Contract                                   | CFO | To approve                          |
| Recruitment Services Framework Contract                       | CFO | To approve                          |
| London Overground Infrastructure Maintenance Contract         | CFO | To approve                          |
| London Overground Concession Procurement Programme            | CFO | To note                             |
| Bus Contract Retendering Outcomes                             | CFO | To note                             |

## Finance Committee Forward Plan

|                                      |     |         |
|--------------------------------------|-----|---------|
| Minimising Bad Debt and Fare Evasion | CFO | To note |
|--------------------------------------|-----|---------|

### July 2025

|  |       |         |
|--|-------|---------|
| Update on Third-Party Funding Secured Through Spatial Planning                 | CCSO  | To note |
| Enterprise Risk Update – Environment including Climate Adaptation (ER03) - TBC | CSHEO | To note |
| Enterprise Risk Update – Changes in Customer Demand (ER09) - TBC               | CCSO  | To note |

### October 2025

|   |     |            |
|---|-----|------------|
| Treasury Activities   | CFO | To note    |
| Prudential Indicators Outturn   | CFO | To note    |
| Enterprise Risk Update – Supply Chain Disruption and Ineffective Procurement and Contract Management (ER05) - TBC | CFO | To note    |
| Enterprise Risk Update – Financial Resilience (ER07) - TBC  | CFO | To note    |
| London Overground Concession Contract   | CFO | To approve |
| Facilities Management Cleaning and Associated Services Contract   | CFO | To approve |

### December 2025

#### Additional items to be scheduled:

- App Based Culture – paper to cover TfL perspective on the strategy, plans and issues for TfL e.g. Taxi and private hire regulation