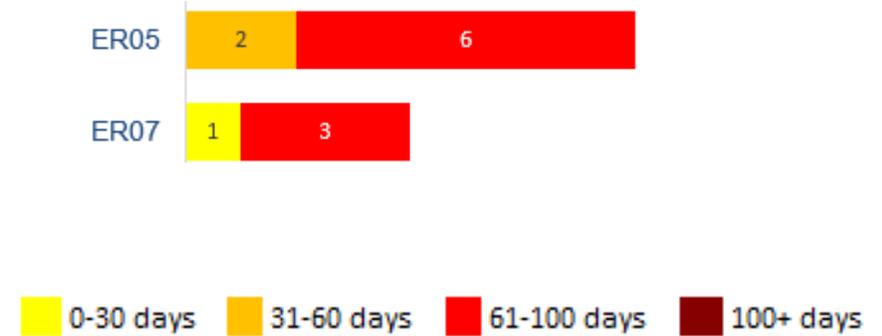


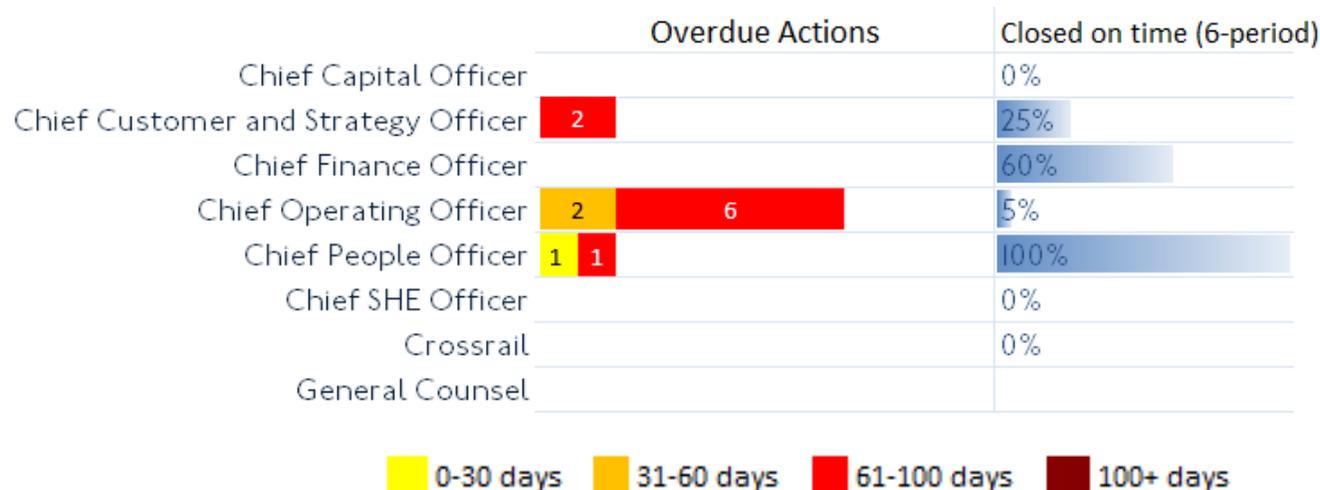
All Audit Progress against 2024/25 Plan



Action Management (ER03, ER05, ER07 and ER09) - By Enterprise Risk by Overdue Days



Action Management (ER03, ER05, ER07 and ER09) - By Chief Officer by Overdue Days



**Audit Conclusion Comparison by Chief Officer Team (over 4 quarters)**

	Q4 22/23 - Q3 23/24	Total	Q4 23/24 - Q3 24/25	Total
Chief Customer and Strategy Officer	3 (Requires Improvement), 1 (Not Rated)	4	1 (Poorly Controlled), 3 (Requires Improvement), 3 (Not Rated)	7
Chief Finance Officer	3 (Requires Improvement), 4 (Adequately Controlled), 3 (Well Controlled)	10	1 (Poorly Controlled), 2 (Requires Improvement), 1 (Adequately Controlled), 3 (Not Rated)	7
Chief Operating Officer	1 (Poorly Controlled), 3 (Requires Improvement), 1 (Adequately Controlled)	5	5 (Requires Improvement), 1 (Not Rated)	6
Chief People Officer	1 (Requires Improvement), 2 (Adequately Controlled)	3	1 (Requires Improvement), 3 (Adequately Controlled)	4
Chief SHE Officer	1 (Not Rated)	1	2 (Requires Improvement)	2

**Audit Conclusion Comparison by Enterprise Risk (over 4 quarters)**

	Q4 22/23 - Q3 23/24	Total	Q4 23/24 - Q3 24/25	Total
ER03 Environment including climate adaptation	3 (Requires Improvement), 1 (Not Rated)	4	4 (Requires Improvement), 1 (Not Rated)	5
ER05 Supply Chain disruption and ineffective procurement and contract management	1 (Adequately Controlled), 1 (Adequately Controlled), 2 (Not Rated)	4	3 (Requires Improvement), 2 (Not Rated)	5
ER07 Financial resilience	1 (Poorly Controlled), 6 (Requires Improvement), 6 (Adequately Controlled), 2 (Not Rated)	15	2 (Poorly Controlled), 6 (Requires Improvement), 3 (Adequately Controlled), 1 (Adequately Controlled), 4 (Not Rated)	16

■ Poorly Controlled  
 ■ Requires Improvement  
 ■ Adequately Controlled  
 ■ Well Controlled  
 ■ Not Rated